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1 CHAIRMAN CLELAND: Good morning. I'm John Cleland.
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- 2 I'm a senior judge of the Superior Court of Pennsylvania and
- 3 Chairman of the Interbranch Commission on Juvenile Justice.
- 4 We begin today our 7th day of hearings into the juvenile
- 5 justice scandal in Luzerne County hoping to address
- 6 suggestions and recommendations that will address those
- 7 issues by the Supreme Court, the Pennsylvania legislature,
- 8 and the Governor, the three entities which formed the
- 9 Interbranch Commission.
- 10 We are scheduled for further hearings February 1st
- 11 and 2nd here in Harrisburg, that's a week from Monday and
- 12 Tuesday, and then again on February 25th in Wilkes-Barre.
- 13 Transcripts of this hearing as well as all of the other
- 14 hearings of the Commission are posted on the Court's website
- 15 at www.pacourts.us. Click on the For The Public tab, and
- 16 then look for the Interbranch Commission on Juvenile
- 17 Justice.
- 18 Today we continue our consideration of suggestions
- 19 and recommendations to address the issues which have been
- 20 identified in our previous days of hearings. And scheduled
- 21 today are Robert Stanzione and Robert Williams of the
- 22 Council of Chief Juvenile Probation Officers; followed by
- 23 Dr. Ronald Sharp of the Juvenile Justice and Delinquency
- 24 Prevention Committee of the Pennsylvania Commission on Crime
- and Delinquency; then Dr. Melissa Sickmund, Chief of Systems

Research of the National Center For Juvenile Justice; and 1 then after lunch this afternoon, Wendy Luckenbill, the Child 2 3 Policy Coordinator of the Mental Health Association of 4 Pennsylvania. 5 We appreciate very much the time and effort that 6 these witnesses have put in in their presentations and recommendations and suggestions to us. With that we will 7 begin our testimony this morning. 8 9 And Mr. Stanzione and Mr. 10 Williams, I ask you to please stand and take the oath. 11 ROBERT STANZIONE, called as a witness, being duly 12 sworn, testified as follows: 13 14 15 MR. STANZIONE: I do. 16 ROBERT WILLIAMS, called as a witness, being duly 17 sworn, testified as follows: 18 19 20 MR. WILLIAMS: I do. 21 22 CHAIRMAN CLELAND: Thank you, and be seated. Mr.

Stanzione is a long time probation officer in Pennsylvania,

Berks County and president of the Council of Chief Probation

and is currently the Chief Juvenile Probation Officer in

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- 1 Officers of Pennsylvania.
- 2 And Mr. Williams is also an experienced probation
- 3 officer in Pennsylvania, and -- and I think a former officer
- 4 of that association, correct?
- 5 MR. WILLIAMS: The Chief's Association at present,
- 6 yes.
- 7 CHAIRMAN CLELAND: Okay. Mr. Stanzione.
- 8 MR. STANZIONE: Good morning, Chairman Cleland. I
- 9 wanted to just take a minute to introduce myself very
- 10 briefly. And rather than read through this entire document
- 11 that I prepared, just kind of hit on some of the highlights
- 12 and give you my basis for the recommendations.
- 13 I appreciate the opportunity to appear before this
- 14 distinguished panel to have some input into the juvenile
- justice system. I thank you for the invitation.
- 16 As Judge Cleland mentioned, I've been around for a
- 17 long time and worked in various capacities throughout --
- 18 throughout my career, including residential programs,
- 19 probation, and so on. Worked with Juvenile Court Judges'
- 20 Commission for a couple years as well.
- 21 The whole focus of my presentation really, and the
- 22 beliefs of my recommendations, come on -- you can see on
- 23 page three in the bolded list is that I have a underlying
- 24 belief that the -- the juvenile justice system is
- 25 fundamentally sound; and that we, as an agency, the Chief's

1 Association, and in our work with Juvenile Court Judges'

- 2 Commission, promote best practices.
- 3 I also believe that, if followed, the Juvenile Act
- 4 provides adequate constitutional protections for kids that
- 5 come before the court in spite of the fact that obviously in
- 6 this case it didn't happen; that court operation protocols
- 7 and practices ensure due process rights. And we have a lot
- 8 of information out there, including Juvenile Delinquency
- 9 Bench Book, Rules of Juvenile Court Procedures; that this
- 10 particular incident had a lot to do with silencing the
- 11 watchdogs that would traditionally report that, that being
- 12 the defense bar. And there appears to be no formal review
- 13 mechanism at this point at the state level to catch such
- 14 aberrations.
- Now, that being said, overall I broke my
- 16 recommendation into two areas, what I would consider
- 17 statewide recommendations versus recommendations specific to
- 18 Luzerne County.
- 19 My first bullet point on page four I ask for a --
- an anonymous reporting system to the Judicial Conduct Board.
- 21 And rather than get into the details of each, I'll just hit
- 22 my bullet points, and then I'll open it up to questions.
- I would ask that we look at re-assessing the
- 24 juvenile court and juvenile probation reporting requirements
- 25 to both AOPC and the Juvenile Court Judges' Commission. We

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1 look at, in some way, mandating funding of defense counsel
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- for all juveniles in the state; that we restrict or
- 3 eliminate the juvenile's ability to waive counsel, and
- 4 especially in cases where it could result in placement; that
- 5 we develop practice standards and training for all attorneys
- 6 that handle juvenile delinquency cases so it doesn't end up
- 7 being the juvenile court is a training house and people move
- 8 on; develop ethical standards for court employees, including
- 9 judges in all court. Even though I know they exist there
- 10 doesn't seem to be -- doesn't filter at times down to the
- 11 local level.
- 12 Specific to Luzerne County I would suggest that
- 13 they develop and implement an ethics policy for all court
- 14 employees in that county; develop practice -- training and
- 15 practice standards for judges that handle juvenile
- 16 delinquency cases. The same would apply to attorneys
- 17 handling Luzerne County delinquency matters, that there's a
- 18 consistent way of how they're going to deal with the
- 19 juvenile offenders and a good understanding of the law.
- 20 That because of what has occurred, the Juvenile
- 21 Probation Department needs to be supported in a way that we
- 22 start from the beginning, that they -- we make sure that all
- 23 probation officers and staff understand what the Juvenile
- 24 Act is about, what the rules are, we're starting from a
- 25 level playing field; and that operational definitions are

- defined for that organization so that they can be followed.
- Mandate presence of defense counsel in all their
- 3 proceedings and somehow help them with the funding for that
- 4 if that's a problem.
- 5 Next bullet point is risk/needs assessment. I know
- 6 Luzerne County is participating in that project -- the YLS
- 7 implementation project. In order to support the Probation
- 8 Department and their recommendations it's important that
- 9 they have back up for the recommendations.
- 10 Obviously they've gone through some credibility
- 11 gap. The YLS and that case load management tool will allow
- 12 them support. It will support their recommendation by
- 13 providing an objective, statistically sound means of
- 14 justifying their recommendation based on the risk of the
- 15 juvenile offender and also will help them identify and
- justify the use of services because it's related to the
- 17 risk.
- 18 The idea is if you lower the needs, you lower the
- 19 kid's risk to re-offend. So you're linking risk to the
- 20 kid's needs to the supervision standards in the community so
- 21 there's an objective measure that will help support the
- 22 probation officers.
- Next I would recommend consideration be given to
- 24 developing a court work group. We have this going on in
- 25 Bucks County, and I find it to be very helpful. This court

- 1 work group involves juvenile court judges, defense counsel,
- 2 public defenders, the District Attorney's Office, and one or
- 3 two staff from the Probation Department. And we literally
- 4 meet monthly or every other month and discuss matters,
- 5 updates, rule changes, process that occurs, how we want to
- 6 handle certain matters, documents.
- 7 And it really makes for a good understanding on
- 8 everyone's part of how the court will operate. And defense
- 9 counsel and the District Attorney's Office are given the
- 10 opportunity to present their concerns as well. It makes a
- 11 good communication tool that all parties are involved.
- 12 And, finally, I would encourage the participation
- 13 of Luzerne County in statewide trainings in organizations.
- 14 Primarily because after an incident like this my fear would
- 15 be that they would be isolated and have to kind of work
- 16 internally and not be exposed to all of the initiatives that
- 17 are going on around the state.
- 18 And it -- over the last -- if you look at page two,
- 19 over the last two or three years, at the bottom paragraph,
- 20 there are a lot of initiatives that the Juvenile Court
- Judges' Commission, the Chief's Association, some of the
- 22 private providers organizations are probably -- Models For
- 23 Change, Case Management Essentials, and just to name a few.
- 24 There's PACCT Alliance.
- 25 We're working with providers to do a transition

- 1 from their residential programs into educational systems,
- working with the Department of Education. There's a lot
- 3 going on that would be beneficial to that -- to that staff
- 4 to know and understand.
- 5 As the chair -- cochair of the Chief's Providers
- 6 Committee, about a year or so we implemented and asked the
- 7 providers to adopt the Chief's Ethics Code, and it was in
- 8 response to concerns over all the trinkets and the handouts
- 9 and T shirts and the appearance of impropriety that comes
- 10 from that.
- 11 So we wanted to engage the providers in more of a
- 12 partnership to develop better services rather than being
- 13 attracted to use a particular vendor or other by these
- 14 trainings.
- 15 So the idea is that we want to support Luzerne
- 16 County as much as we can and provide them with access to
- 17 other information and trends.
- 18 And that would be my basis for my recommendations.
- 19 CHAIRMAN CLELAND: Why don't we take about 15
- 20 minutes with Mr. Stanzione, and then we'll turn it over to
- 21 Mr. Williams, and then have questions all across the Board.
- 22 So go ahead, Judge Uhler.
- 23 BY JUDGE UHLER:
- Q Mr. Stanzione, what is the Chief's Association?
- 25 A The Pennsylvania Council of Chief Juvenile

- 1 Probation Officers started over 40 years ago, 40 plus years
- 2 ago, by around 18 or 20 counties in an effort to discuss
- 3 best practice over concerns over funding, direction of the
- 4 way the system was going.
- 5 And currently we have over -- we have 64 counties
- 6 represented at the present time, and over 100 plus private
- 7 providers that are part of this organization.
- 8 Q Do I gather it's a group formed to exchange dialog
- 9 with one another and develop best practices and
- 10 recommendations to juvenile court and JCJC?
- 11 A Correct. We work closely with JCJC, and they are
- 12 cochairs on some of our committees as well.
- 13 Q Is there any organization above yours to whom you
- 14 report?
- 15 A No, other than our individual judges.
- 16 Q Okay.
- 17 A At the county level.
- 18 Q Now, you referenced that there were 64 counties
- 19 that are participants in this organization. Was Luzerne
- indeed an active member of the Chief's Association?
- 21 A They were up until right at the beginning of this
- 22 incident, and they withdrew.
- Q Well, I gather then that Sandra Brulo was an active
- 24 member of the Chief's Association?
- 25 A Yes.

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1 Q And do I also gather that notwithstanding her
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- 2 participation, there was not any indicators from the Chief's
- 3 Association that something was going astray in Luzerne
- 4 County?
- 5 A No, there was not.
- 6 Q Now, with regard to the recommendations that you've
- 7 offered, you referenced a recommendation of an anonymous
- 8 reporting system to the Judicial Conduct Board and the PA
- 9 Court Administrator's Offices. Why do you suggest that this
- is a important recommendation that we consider?
- 11 A If there's an expectation that a judge's behavior
- 12 would be reported, you have to take into consideration that
- 13 many of the employees of the court are told very clearly
- 14 that you work at the pleasure of the court. And that is a
- 15 very powerful statement.
- 16 That is a very -- and in a situation where the most
- 17 powerful people in the county are telling you this is the
- 18 way we're going to do business, what is a person expected to
- 19 do? Who do you report it to? You know, if the President
- 20 Judge is involved in a situation like this, who do you go
- 21 to? The -- who should you trust?
- 22 And that becomes a very difficult problem for a
- 23 probation officer, public defender, DA to step outside of
- that system and report an individual who is essentially your
- 25 boss.

- 1 Q Prior to Luzerne were you aware to whom you would
- 2 report if you encountered such a wrongdoing?
- 3 A No, because I never would have expected having to
- 4 do something like that based on the judges that I work with.
- 5 I never thought that that would be an obligation on my part
- 6 at that point.
- 7 Q Had that been a discussion topic in any one of your
- 8 Chief's meetings prior to this time?
- 9 A Yes. We've discussed like the Judicial Conduct and
- 10 -- Board, and -- but it always seemed as though it would be
- 11 some -- it would come from the defense bar or from -- from
- 12 the Bar Association to report it. We were not really part
- of that.
- 14 I've heard discussions at the local level about how
- 15 the local bar discusses some of these issues. But as
- 16 probation officers we were never considered part of that
- 17 discussion.
- 18 Q So I gather then that dilemma -- the posture that
- 19 the POs have vis a vis the court became an impediment from
- 20 the standpoint of willingness to report from your vantage
- 21 point?
- 22 A Correct.
- 24 requirements and establishing review protocols, what do you
- 25 mean by that specifically?

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1 A We report -- we report to the AOPC information that
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- 2 essentially measures judicial workload, and to the Juvenile
- 3 Court Judges' Commission information that measures the
- 4 number of kids and what happened to them and the type of
- 5 charges.
- 6 From the probation side that information at the
- 7 county level is not very practical or useful to either of
- 8 us. It's easy to report. We certainly report it. But what
- 9 is not reported is this information does not move over into
- 10 practice.
- 11 There is no measure of information that would
- 12 reflect good practice, bad practice. There is no analysis
- 13 that occurs as far as I understand that would say look at
- 14 these numbers. How come these things are shifting? Here's
- 15 what the averages are.
- 16 And I'm not sure that the resources are there for
- 17 either the AOPC or the Juvenile Court Judges' Commission to
- 18 do that because it takes a lot of time. And in addition,
- 19 there -- one of the things that the Chief's Association has
- 20 -- that I've initiated is the -- the notion that we need to
- 21 really enhance our capacity to conduct research, part of
- 22 which would involve a larger look at this data from a
- 23 statewide perspective.
- We have a long way to go as a system because we
- don't have good data fields to find. We don't have

- 1 protocols in place for access to data or what it means.
- 2 What are the expectations of people who want to review it?
- 3 There -- I've discussed this with members of the
- 4 Bar Association, with the Juvenile Court Judges' Commission,
- 5 with the Pennsylvania Commission on Crime and Delinquency
- 6 that the State of Pennsylvania needs to come up with and
- 7 needs to analyze what we're doing.
- 8 We have -- as of right now I believe we have 64
- 9 counties on a -- the juvenile case management estimate which
- 10 was operated and developed out of the Center For Juvenile
- 11 Justice Training and Research that with the -- shortly
- 12 within a year we'll have 66 counties up.
- 13 The only county that will not be a part of it at
- 14 this point would be Chester. So we essentially have a
- 15 statewide information system from which we can pull this
- 16 data. The analysis of -- and making sure that the data is
- 17 accurate, that it means what we're looking at would allow us
- 18 to really look into what it is we're doing. And that's my
- 19 suggestion.
- 20 Q It's my recollection that JCJC, at least on an
- 21 annual basis, has a visit -- a county visit with the
- 22 respective probation departments as a form of monitoring as
- 23 to whether or not the best practices are being followed
- 24 within the county surrounding victimization issues and so on
- down the line.

1 What -- what generally does that cover, and does it

- 2 cover enough?
- 3 A Generally the funding we get from JCJC for
- 4 specialized probation services and in our grant requires us
- 5 to follow standards of how we monitor cases, standards on
- 6 how we perform our functions and the -- they are -- when
- 7 they come down. Because of the JCMS system they are able
- 8 to look to see whether or not we're making the proper
- 9 contacts, that we have a supervision schedule and standard
- in place.
- 11 There is also a meeting with the judges as well.
- 12 And it is a good means at the county level for us to
- 13 prepare. We're going to be reviewed. We have to get our
- 14 cases in order to make sure that everything is up to par.
- 15 So it's very helpful in that regard.
- 16 There's also the discussions on where the system
- 17 should be going in terms of the -- from the judges and the
- 18 juvenile court judges representative. It could be more
- 19 extensive, and it may be more helpful if some of the
- 20 practices were looked at as well.
- 21 JUDGE UHLER: Very well. That concludes my initial
- 22 questioning. I'd like to get back in on ethics later on,
- 23 but Judge Cleland.
- 24 CHAIRMAN CLELAND: Mr. Williams.
- 25 MR. WILLIAMS: Thank you, Judge Cleland. Members

- 1 of the Commission, I thank you for this opportunity to
- 2 address issues of mutual concern today. What I wanted to do
- 3 today was give you a flavor for some of the things happening
- 4 on a county level.
- 5 By way of introduction, I was -- I've been a
- 6 probation officer in the County of Berks since 1981. In
- 7 December of 2005 I inherited a well-oiled machine from Bruce
- 8 Grim, the former chief when I was named chief. And I
- 9 believe two of the things that were on my initial agenda are
- 10 germane to some of the issues being discussed today.
- 11 One of the first things I wanted to do was address
- 12 ethics and professionalism with our probation officers. And
- 13 I did this not because of any particular issue, rather I
- 14 wanted to raise the bar with respect to professionalism.
- Too often ethics and professionalism are relegated
- 16 to the back of the closet. Only when a problem arises does
- 17 the door get flung open and the light shine bright enough to
- 18 bring it back into focus.
- 19 My decision to address ethics and professionalism
- was recognition, especially with our younger probation
- 21 officers, that we face ethical decisions every day. What I
- 22 wanted to do, and quite frankly I'm still working towards
- doing this, is set an ethical and professional climate in
- 24 the Department.
- 25 After all, the culture of an organization, I

- 1 believe, goes a long way in reinforcing the values of the
- organization. My approach began by reinstituting the
- 3 swearing in of probation officers by our administrative
- 4 judge.
- 5 We had gotten away from that somewhat over the
- 6 years, and I wanted to reinstitutionalize it. I saw it as
- 7 somewhat ceremonial in nature. I believe it to be a good
- 8 way to stress the importance of the court-appointed
- 9 position, and by inviting the entire staff to attend, make
- 10 it a welcome and celebration as well.
- 11 Hand in hand with the swearing in ceremony was the
- 12 development of a Code of Ethics for our probation officers
- 13 in Berks County. While I wanted the code to provide
- 14 sufficient direction, I also wanted it to reflect our
- 15 mission and set expectations for behavior.
- 16 What is evident is that merely providing a Code of
- 17 Ethics is not enough. A climate of ethical, professional
- 18 excellence needs to be set, and officers need to be able to
- 19 think their way through some of the tougher decisions they
- 20 may face.
- One of the other things that we did was take a
- 22 fairly hard line against accepting any gift, gratuity, or
- 23 promotional item from providers. In my opinion you should
- 24 just say no. The bottom line is the gifts are a marketing
- 25 tool designed to influence behavior. And really the

- 1 monetary value of the gift is not the issue.
- 2 Research with respect to the pharmaceutical
- 3 industry has shown that even gifts of nominal value can have
- 4 an influence on the recipient. I know Mr. Anderson spoke a
- 5 little bit about this yesterday in his testimony.
- 6 When a gift or gesture of any size is bestowed, it
- 7 imposes on the recipient a sense of indebtedness. Whether
- 8 or not the recipient realizes it, the obligation to directly
- 9 reciprocate tends to influence behavior.
- 10 The practice of these pharmaceutical reps providing
- 11 meals is another powerful tool when combined with friendship
- 12 and flattery. The act of doing this helps to foster cozier
- 13 working relationships and breakdown professional barriers.
- 14 So as I said, we took a hard line with respect to accepting
- any gift or gratuity from providers.
- 16 We are fortunate in Pennsylvania to have a unique
- 17 and diverse provider network available to meet the needs of
- 18 the children and families that we serve. I believe we must
- 19 do everything we can to have an above-board relationship
- 20 that is beyond reproach and focus solely on those that we
- 21 serve.
- 22 Our relationship with providers must be
- 23 transparent. In Berks it is our intention to include
- 24 language in our future provider contracts that will limit
- 25 their marketing efforts. What we have conveyed to our

- 1 providers is that we welcome your brochures, your program
- descriptions, and your outcome measures. What we don't want
- 3 or need are your pens, your coffee mugs, your free meals, et
- 4 cetera.
- 5 Finally, and perhaps most important of all in our
- 6 effort to readdress ethics and professionalism, we developed
- 7 a series of round table discussions with our new probation
- 8 officers utilizing senior officers and one administrator as
- 9 facilitators. We saw this as a vehicle early on to set the
- 10 forms and expectations for the Department.
- 11 The discussions centered on the legal and ethical
- 12 standards of conduct and delved into some of the gray areas
- of decision making probation officers may face. I hope to
- 14 expand on these discussions by giving our staff a framework
- or a model for ethical decision making.
- 16 One of my other first initiatives that I believe
- 17 has some applicability to the issues in Luzerne County is
- 18 the implementation of a structured assessment device to
- 19 guide our detention decisions.
- 20 Our goal was to make less subjective, more
- 21 structured and consistent decisions. In short, we wanted to
- 22 ensure fundamental fairness when we made a decision to
- 23 detain an offender.
- Our detention risk assessment instrument, which we
- 25 began using in July, 2006, is used whenever we contemplate a

- decision to detain an offender. The instrument uniformly
- 2 weighs risk factors to reoffend or fail to appear in court
- 3 and guides us to a more structured decision.
- 4 Through our participation with the MacArthur
- 5 Foundation's Models For Change Disproportionate Minority
- 6 Contact Initiative we were fortunate to have a national
- 7 expert in detention assessment instruments validate and
- 8 refine our instrument.
- 9 One of the keys to making the device work has been
- 10 the development of alternatives to secure detention. In
- 11 December of 2008 -- in 2008, and again with the assistance
- 12 of the MacArthur Foundation, we were able to open the first
- 13 evening reporting center in the Commonwealth as an
- 14 alternative to secure detention.
- 15 While I feel good about how our detention decisions
- 16 are made today, an additional benefit has been a decrease in
- 17 the number of detentions for offenders in Berks County. I
- 18 believe without compromising community safety.
- 19 In addition to some of the things that we've done
- on a county level, it's been my honor to serve as the chair
- of the Chief Council's Ethics committee since last spring.
- 22 The mission of our Committee is to promote ethical and
- 23 professional best practices within the Juvenile Probation
- 24 Departments across the Commonwealth.
- 25 Our Committee has expanded our existing ethics

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1 policy and has worked to educate our peers on a variety of
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- 2 ethical issues. It is our intention to keep ethics and
- 3 professionalism in the forefront through training and
- 4 education.
- 5 Ideally we would like to develop a training
- 6 curriculum for probation chiefs and departments. We plan to
- 7 provide a model Code of Ethics for use in other Juvenile
- 8 Probation Departments. We are also networking with our
- 9 peers in the child welfare system asking for their support
- 10 in adding language in provider contracts that will limit the
- 11 amount of marketing that can be done.
- 12 Ultimately we intend to form a small group from our
- 13 Committee that will be available to serve as a sounding
- 14 board for chiefs when ethical issues arise in their county.
- 15 I thank you again for making -- allowing me to make
- 16 these comments. And I don't really want to come across as
- 17 preachy right now, but what I've been telling my peers, my
- 18 other chiefs, is that ultimately I think we need to remind
- 19 ourselves that from time to time that we are public
- 20 servants.
- 21 I don't need to tell you that the goal or mission
- of public service is literally to serve. While private
- agencies should obey ethical principles, they are really
- 24 only held to the legal standards relative to labor and
- 25 antitrust laws. There is no doubt that the expectations are

- 1 higher for public employees.
- 2 Suffice it to say, public services carries with it
- 3 a special ethical demand. It is not surprising that studies
- 4 have shown that public employees typically value money less
- 5 and social improvement more than do private employees. One
- 6 would assume that those choosing public service come into
- 7 employment already strongly influenced by ethical values.
- 8 As a system, however, I believe we need to
- 9 rededicate ourselves to those principles in order to regain
- 10 the public trust.
- 11 JUDGE UHLER: May I ask to either Mr. Williams or
- 12 Mr. Stanzione, in your focus and development of ethical best
- 13 practices for juvenile probation officers, were there any
- 14 national models that you were able to tap into focused on
- 15 the concerns that we've highlighted in Pennsylvania with the
- 16 private provider issues as well as the ethical concerns
- about reporting requirements, et cetera?
- 18 MR. WILLIAMS: Judge, from my research I did not
- 19 see a lot of models, codes, that touched on the provider
- 20 relationship. We did write that into ours, and I think it's
- 21 a special case in Pennsylvania because we have this unique
- 22 system with a mix of state and private providers.
- JUDGE UHLER: So the -- the journey that you're
- 24 undertaking is one that's -- one that's of a first occasion
- 25 in this instance?

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1 MR. WILLIAMS: We're breaking new ground, I
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- 2 believe, yes.
- JUDGE UHLER: Would you agree with that, Mr.
- 4 Stanzione.
- 5 MR. STANZIONE: Absolutely. And we have a great
- 6 guy at the helm to lead that journey, Bob.
- 7 CHAIRMAN CLELAND: Other questions? Judge Gibbons.
- 8 BY JUDGE GIBBONS:
- 9 Q Good morning. Thank you both for coming. I'm
- 10 wondering do either of you, either in the -- your
- 11 organizational group with the chiefs or in your respective
- 12 jurisdictions, do you have any suggested minimum standards
- 13 for background or educational requirements in hiring
- juvenile probation officers?
- 15 You know, one of the issues that's come to light
- here in our investigation is that, you know, there are
- 17 suggestions that people are just presented to the Chief
- 18 Juvenile Probation Officer as a friend or a relative of
- 19 someone of importance and say find a place for them. And
- 20 that, of course, is very disturbing. So are there standards
- 21 out there?
- 22 MR. STANZIONE: Judge, there are. And I can speak
- 23 for what we do in Bucks County. I -- we -- in the job
- description we will not hire anyone with less than a year's
- 25 experience in the field. In practice I generally won't hire

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1 anyone with less than three to five years experience in the
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- 2 field in working in related areas in the juvenile justice
- 3 field, and they've demonstrated to be very competent in
- 4 those areas.
- 5 My last three hires, I believe, all had Master's
- 6 Degrees. So -- and five to six years of hiring. I know
- 7 that the salary scale with Luzerne County pays very similar
- 8 to what we're paying. So there is the opportunity to hire
- 9 qualified people.
- 10 We make sure that they go through internal training
- 11 as well with us. And that could be as long as eight weeks
- 12 long. There's expectations overtop of that that over the
- 13 course of the first six months we have a period by which if
- 14 you don't perform satisfactorily, we can just let them go.
- 15 Beyond that it's over a two year period of time
- 16 that we expect them to get to the point where they can be
- 17 fully operational as a probation officer and have had enough
- 18 experience to handle the majority of the situations that
- 19 come through. So there are -- there are practices.
- 20 JCJC has the 40 hour training requirement. What we
- 21 try to do as well is put training -- not just to go out to
- 22 the party. It is a organized progression of training to
- 23 develop skills. And we look at the skill levels and
- 24 continue to add on to that with training.
- 25 So there is -- there is a way to do that. We --

- our judges also protect us from the idea, well, here comes
- 2 somebody from, you know, a friend of a friend of a friend so
- 3 please bring them on. Unless they've demonstrated their
- 4 ability to work well with kids in the system, they don't
- 5 have a shot at making the cut.
- 6 MR. GIBBONS: Thank you.
- 7 CHAIRMAN CLELAND: Mr. Listenbee.
- 8 BY MR. LISTENBEE:
- 9 Q Yes. Mr. Stanzione, in Luzerne County we were
- 10 informed by the probation officers who were there that they
- 11 were the parties engaged with discussions with the youth for
- 12 waiver of the right to counsel.
- 13 We were also informed that during the period that
- 14 we examined from 2003 to 2008 there were -- approximately 54
- 15 percent of the children who entered the juvenile justice
- 16 system in Luzerne waived the right to counsel.
- 17 Do your ethical standards cover the conduct of
- 18 probation officers as they engage in the process of asking
- 19 children to waive the right to counsel?
- 20 A Yes. Our probation officers are not permitted to
- 21 even ask a juvenile to waive rights. The -- the -- we
- 22 provide attorneys for every juvenile that comes through our
- 23 court, either through the Public Defender's Office, the
- 24 conflict counsel that the county has, and the courts have.
- 25 We had, I think in 2007, one juvenile waive his

- 1 right to counsel and -- of over 4,000 court proceedings, and
- 2 this one juvenile was 18. He was being released. It was a
- 3 successful release. And his attorney just couldn't make it
- 4 to the court in time. So he waived his right knowingly, and
- 5 he was being released under his own, and he was fine. So we
- 6 will not permit that to occur.
- 7 Q Do the Chief's Council's rules permit that to
- 8 occur? In other words, Ms. Brulo was working -- she's
- 9 obviously a member of the Chief's Council, and it was her
- 10 probation department that was doing this. Was she in
- 11 violation of rules or regulations that had been promulgated
- by the Chief's Council between the period of 2003, 2008?
- 13 A See, the rule -- I don't believe that the Chief's
- 14 Council have formal rules on that requirement. We dealt
- 15 with Gault and that decision 40 years ago. So that was a
- 16 given.
- I mean, it was generally thought that every kid had
- 18 an attorney. So I don't know that we looked back to -- to
- 19 have an expectation that what do you mean you're not
- 20 providing attorneys?
- 21 Q Should you have rules governing that?
- 22 A That certainly would be a great standard that we
- 23 should adopt. I mean, I feel very strongly as a chief that
- 24 no kid should go in a courtroom without an attorney.
- 25 Q The probation officers were also asking children --

- 1 reading them the Miranda Rights. Is that something that is
- 2 authorized by the Chief's Council or by probation officers
- 3 in the Commonwealth of Pennsylvania on a regular basis?
- 4 A There may also be something in the JCJC standards
- 5 as well, but I know that we do that as well. We will advise
- 6 -- we look at juveniles --
- 7 CHAIRMAN CLELAND: I think the question is
- 8 statewide practice, not so much what happens in Bucks
- 9 County. That's our concern.
- 10 MR. STANZIONE: Okay. Statewide? I'm not sure how
- 11 that practice works statewide.
- 12 CHAIRMAN CLELAND: Ms. Bender.
- 13 BY MS. BENDER:
- 14 Q Hello. Thank you for being here. Mr. Stanzione,
- 15 you mentioned in your specific recommendations for Luzerne
- 16 County that there should be training in the Juvenile Act and
- 17 the Juvenile Court Rules of Procedure for the probation
- 18 officers.
- 19 It just seems odd that juvenile probation officers
- 20 wouldn't have that training. Is there currently something
- 21 available for them to receive that training, all probation
- 22 officers?
- 23 A There's an expectation that new probation officers
- 24 go -- have to complete the training that is offered by the
- 25 Juvenile Court Judges' Commission. And that -- it's a

1 two-part series on that -- on both the Juvenile Act and then

- 2 the other rules that govern.
- 3 My recommendation in this particular case was to
- 4 make sure that since you're starting over, that everybody
- 5 was on the same level. That's all. And not that none of
- 6 them understand it, just start clean. Make sure everybody
- 7 -- you're essentially redesigning the organization.
- 8 Let's make sure everything -- everybody's starting on a
- 9 level playing field, and we'll move forward.
- 10 Q Thank you. And as far as the Ethics Committee
- 11 goes, are you considering at this point in time addressing
- 12 the probation officers' responsibility to report unethical
- 13 behavior? Because you talked about how hard that is for a
- 14 probation officer to do.
- 15 MR. WILLIAMS: I think that's something that we do
- 16 want to discuss. I don't know if that's going to be
- 17 something that will be done on a statewide level or an
- 18 individual county level.
- 19 Mr. Listenbee's question about rules in terms of
- 20 counsel for kids, I think a lot of that's probably covered
- 21 in individual county's local rules of juvenile court. But I
- 22 do feel it's something that our council needs to push with
- 23 respect to reporting what we perceive to be ethical
- 24 violations.
- MS. BENDER: Thank you.

- 1 CHAIRMAN CLELAND: Mr. Mosee.
- 2 BY MR. MOSEE:
- 3 Q Just a follow up on Mr. Listenbee's question. I
- 4 think what he's really getting at is whether or not there's
- 5 any prohibition in writing against probation officers
- 6 engaging in what might be considered the practice of law,
- 7 giving legal advice, whether it's with regard to waiving
- 8 counsel, the possible consequences of a delinquent
- 9 adjudication, things like that?
- 10 A I think where you would find that is in each
- 11 county's individual operating manual, procedure manual, or
- 12 the local rules of juvenile court. But there's nothing that
- 13 I know of statewide.
- Q Do you think that may be necessary?
- 15 A I think that's a good idea. I know in our local
- 16 juvenile court rules every child gets counsel. We do not
- 17 have probation officers giving legal advice. Prior to
- 18 interviewing a child we do read them their Miranda Rights.
- 19 That's in our operating procedures.
- 20 Q It's my understanding that in some counties, for
- 21 example, probation officers will actually assist the
- 22 juvenile in completing not just a waiver colloquy with
- 23 regard to the waiver of counsel, but an admission to the
- 24 delinquent act. Are you familiar with that happening?
- 25 A No, I'm not, sir.

- 1 O Okay. And that would be a problem if it was?
- 2 A In my county, certainly.
- 3 MR. MOSEE: Thank you.
- 4 BY CHAIRMAN CLELAND:
- 5 Q Just a couple follow-up questions. The model Code
- 6 of Ethics that you're working on, do you have some time line
- 7 as to when that might be completed?
- 8 A Well, the revised Chief's Council Code of Ethics I
- 9 would hope would be adopted by March. And that one was
- 10 somewhat difficult to do because our Council does accept
- 11 providers as members. So we kind of had to write it what's
- 12 good for the goose is good for the gander. So if you're
- 13 going to join our organization, they're going to have to
- 14 abide by our Code of Ethics.
- 15 But we also want to put out a sample Code of
- 16 Ethics, a more in-depth Code of Ethics, for probation
- departments to utilize if they want, which does address
- 18 norms and expectation -- sets expectations for behavior and
- 19 includes balanced and restorative language in it.
- 20 Q Is that anything you could share with us at this
- 21 point?
- 22 A I could provide the Committee with a copy of our
- 23 Code of Ethics, certainly.
- Q Okay. Great. And then you expect that's going to
- 25 be adopted sometime in the spring?

- 1 A I would hope so by our council, yes.
- 2 One of our mandates is to determine if there's
- 3 other misconduct going on in other parts of the state. You
- 4 two are long time probation officers. You're connected.
- 5 You've got connections all over the state. You talk to your
- 6 colleagues. Without naming particular counties, do you have
- 7 any concerns that you could report to us today that there
- 8 are things like this going on like we discovered in Luzerne
- 9 County anywhere else in the state?
- 10 MR. STANZIONE: Specifically, no. I know there's
- 11 variations in how the process works. And some of the larger
- 12 counties take more of a procedural or step by step process,
- 13 while other counties may look to coordinate things or make
- 14 them quicker.
- 15 It goes to the volume, or they don't have enough of
- 16 the support. But specifically, no. I do not have any
- 17 indicators that bad practice -- that illegal activity is
- 18 going on.
- 19 Q Well, either illegal or wholesale disregard of
- 20 either the juvenile rules or constitutional rights on a --
- 21 certainly case by case there's going to be an occasional
- 22 case where that happens.
- 23 A Right.
- Q But I'm talking about a matter of policy, wholesale
- 25 rights. Do you have any indication that that's happening?

- 1 A Given the number of our members and the interaction
- 2 that we have from the chiefs around the state and what they
- 3 report to us in discussions, my answer is no.
- 4 MR. WILLIAMS: I would concur with that, yes.
- 5 BY CHAIRMAN CLELAND:
- 6 Q And then, finally, I've heard probation officers
- 7 talk for a lot of years about the increasing professionalism
- 8 of which your organization's certainly been on the forefront
- 9 in increasing the level of professionalism of probation
- 10 officers.
- 11 And one of the concerns that has been repeatedly
- 12 expressed is the high turnover that -- that makes it
- 13 difficult for people to become professionals when they can
- 14 hire under agencies and organizations. And consequently for
- 15 years and years we heard probation officers aren't paid
- 16 enough to make a career of it.
- 17 I didn't hear any of that in your testimony today.
- 18 Is -- I'm sure that problem is not solved, but is that
- 19 something we need to be concerned about as we talk about the
- 20 sophistication of the system?
- 21 MR. STANZIONE: I think that, again, varies from
- 22 county to county. You could ask our Commissioners. I mean,
- 23 unfortunately they would like to see some more turnover.
- 24 We have not had POs leaving. They're lining up to get in.
- 25 BY CHAIRMAN CLELAND:

- 1 Q But as an association that's not on the forefront
- of your issues as it has been previously?
- 3 A I think that was probably an issue 15, 20 years
- 4 ago. I don't think that's the same issue today.
- 5 Q I'm sure there's lots of people that are
- 6 dissatisfied with their salary. I'm not suggesting that.
- 7 But as a systemic issue that doesn't seem to be so much of a
- 8 problem?
- 9 MR. STANZIONE: I don't think so.
- 10 CHAIRMAN CLELAND: Mr. Horoho.
- 11 BY MR. HOROHO:
- 12 Q Mr. Stanzione, you were just telling Judge Cleland
- about the contacts you've had which are very much in-depth
- 14 across the state. Didn't you have these same contacts in
- place during the period '03 to '06, '07?
- 16 A I was not in a position that I was at the time. I
- 17 was functioning in a capacity, I believe at that time, as
- 18 the treasurer. So I did not have the far reach that I'm --
- 19 the last couple years have provided me with. But, yeah,
- we've had pretty extensive contacts.
- 21 Q And you said that there were no red flags that your
- 22 organization received or concerns that were raised in
- 23 Luzerne County during that same period of time.
- 24 So what additional information do you now have,
- 25 data that you have now, that you can tell the Commission

- 1 that nothing like what happened in Luzerne County is
- 2 happening in 60 -- the other 66 counties?
- 3 A It's all anecdotal. Part of my recommendation is
- 4 for the development of that capacity through all the
- 5 information we have in our database systems. But I -- and
- 6 everything else would be discussions that we've had with
- 7 people. But we -- no one's likely to come to a meeting and
- 8 say, hey, guess what we're doing. We've got this new way of
- 9 skipping over -- so we don't have that -- there's no
- 10 indicators that we see that would show that. We're not a
- 11 regulatory body in that sense.
- 12 Q You would agree with me though out of all the
- 13 groups, individuals that touch the lives of these juveniles
- 14 when they're in the system, prosecutors, defense counsel,
- 15 judges, probation officers have the most contact with these
- 16 kids?
- 17 A Absolutely.
- 18 Q Then how is it that in '03 to '08 when Ms. Brulo
- 19 was an active member of your group that nobody within your
- 20 group received any information about what was happening to
- 21 these kids that would raise a concern? What do you think
- happened there from your group side?
- 23 A Ms. Brulo did a lot of work for us with the -- as
- 24 far as -- back then in the Mental Health Committee and
- 25 provided us with mental health information and how the

- 1 mental health system functioned. But prior to that the
- 2 juvenile system really didn't have a lot of contacts in the
- 3 mental health area.
- 4 So it was more input from her regarding that as
- 5 opposed to us really looking into what it was Ms. Brulo did
- 6 back in her county. There was no indicators that I was
- 7 personally aware of that -- of what was going on in these
- 8 waivers.
- 9 You know, I -- I know she came down to Bucks at one
- 10 point and looked at a detention center and model plans and
- 11 kind of built -- got involved in that. But we don't really
- 12 regulate probation departments. We suggest.
- 13 Q And what would have happened if maybe an underling
- of Ms. Brulo would have came to you and said, boy, some
- 15 things are happening right in Luzerne County with the
- 16 waivers? What would you have done at that point?
- 17 A Personally I would have addressed it directly with
- 18 Ms. Brulo. I mean, if someone were to come to me and say
- 19 hey, look, there's something really bad going on in Berks
- 20 county, I would certainly go to Bob and say, you know,
- 21 what's going on?
- 22 I think members of our Executive Committee have
- 23 that kind of a rapport to say that. But I couldn't -- I
- 24 don't have any authority to go into Berks County and say,
- 25 look, we're -- let me take a look at what you're really

- 1 doing.
- 2 Q One more question. In your report on page five you
- 3 say most defense counsel and prosecutors do not have a good
- 4 working understanding of the JJS, its laws, and regulations.
- 5 Is that in most cases or just the difficult ones that
- 6 prosecutors and defense counsel don't understand what's the
- 7 laws and regulations?
- 8 A Historically, and I think this is probably true
- 9 across the state, kind of a -- my summation of this from
- 10 discussions with other chiefs. Juvenile court is a testing
- 11 ground or training ground for prosecutors and public
- 12 defenders who move on into other careers with the exception
- 13 of larger municipalities like in Philadelphia, Allegheny
- 14 County where they have special prosecution units, special
- 15 Public Defender's Office who get acquainted with the issues,
- 16 who get to know the ins and outs of the juvenile law, how to
- 17 defend a kid, how to defend, you know, understanding of the
- 18 other consequences of the juvenile scenarios like the Adam
- 19 walsh act and so on.
- 20 My conversations with Mr. Listenbee and some of the
- 21 efforts that he's undergoing, I feel very strongly that
- 22 those pass-through attorneys don't get a full grasp on --
- 23 the same way that a probation officer really isn't a full --
- 24 fully functional aberrational probation officer in my
- 25 opinion until he's been there a couple of years, until he

1 really gets an understanding of the nuances that go along

- 2 with defending a kid.
- 3 Q So that's more the rule than the exception?
- 4 A Pardon me?
- 5 Q Do you think that's more the rule than the
- 6 exception, at least as it relates to the smaller counties?
- 7 A That would be my -- my belief, yes, that it's more
- 8 of a rule. They move on.
- 9 MR. HOROHO: That's all.
- 10 CHAIRMAN CLELAND: Mr. Legg.
- 11 BY MR. LEGG:
- 12 Q If I could follow up on some of those questions a
- 13 little bit. Does your group feel that juvenile probation
- officers have sufficient independence from the court itself?
- 15 Obviously you're supervised.
- 16 You're part of the court system. But is there a
- 17 sensor? Is there a concern that there's not enough
- 18 independence in terms of your professional judgement or
- 19 things of that nature? Is that something that you talk
- 20 about?
- 21 How do we make sure that although we're supervising
- 22 under the court itself that we are still independent of the
- 23 court in terms of advocating or looking out for our clients
- or the kids? How does that dichotomy work in terms of a
- 25 good probation officer?

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1 A Well, for a good probation department my suggestion
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- 2 would be -- that's my recommendation for the court work
- 3 group, because that's where those discussions occur. That's
- 4 where those standards and that interaction between the
- 5 judges, DA, PD, and probation department can occur, as long
- 6 as they're frank and everything.
- 7 We've had some pretty good discussions in there
- 8 about why a probation department or probation officer needs
- 9 to do it this way. In other words, all these other
- 10 ramifications to make the feds or the public -- or the DA,
- and a lot of times the judge and court administration,
- 12 understand the rationale.
- 13 So there has to be the communication that occurs
- 14 and the ability to not be afraid to say what you need to say
- 15 in that type of environment. As long as there's open dialog
- 16 like that, a lot of those issues and concerns go away.
- 17 Q Well, let me give you a concrete example. We had
- 18 testimony from Ms. Brulo, and she identified an exhibit that
- in February of 2003, after the opening of PA Child Care,
- 20 they received a memo from their juvenile judge, Judge
- 21 Ciavarella, that the probation department would implement a
- 22 zero tolerance policy for violations.
- 23 Any violation will result in a placement. In other
- 24 words, you're late for an employment, placement. Hot urine,
- 25 placement. Missed school, placement. Any violation. How

- 1 as a chief probation department, when you get something like
- 2 that from your judge, how do you handle that even if you
- 3 call a colleague in another county?
- 4 What is the answer in that situation when you've
- 5 been told, despite all of your professional training,
- 6 despite all of your care and your concern for children,
- 7 you've just been told by the person who supervises you, this
- 8 is our policy now?
- 9 As somebody who's a chief and oversees the chiefs
- 10 and the rest of the counties in this Commonwealth, how would
- 11 a chief in that situation address that?
- 12 A First step obviously is to meet with the judge and
- 13 discuss this. I mean, you'd have to. Then try to provide
- 14 support for why you wouldn't want to do it this way.
- 15 Because there are -- there are other telltale signs that
- should be popping up somewhere, 148 funding, our needs-based
- funding source on the volume, on abuse of a kid.
- 18 I mean, there are other ways that that could be
- 19 identified. So that practice could come to light sooner.
- Now, to say I had enough, I'm going down the street and
- 21 calling the FBI, I mean, there's not a real policy board to
- 22 go to.
- I mean, I -- I would have to -- personally I would
- 24 have to try to hash it out with my judge and try to resolve
- 25 that because of the practice. It's going to come to light

- 1 somewhere. What's the reason for detention? We have
- 2 certain codes we have to fill out. There are a lot of other
- 3 pointers that could be -- show an inappropriate use of
- 4 detention just to fill beds.
- 5 But that's part of my recommendation for the
- 6 research component is that we need to pull these indicators
- 7 together and provide that opportunity to just be able to
- 8 review it. And that eliminates, or at least makes it much
- 9 more difficult, for those kind of things to occur.
- 10 Q That's a bad situation to be in though, you agree?
- 11 A Oh, absolutely.
- 12 Q Your judge is telling you something, and --
- 13 A Absolutely.
- 14 Q I mean, it's -- has your association talked about
- 15 that in terms of either the ethical rules or how do we
- 16 address a situation where you have a rogue judge and you're
- 17 under the rogue judge, right?
- 18 A Right.
- 19 Q And to some degree you serve at the discretion of
- 20 the judge unless you're a unionized employee or something to
- 21 that affect. I mean, Sandra Brulo gets this memo and
- 22 distributes it to your her probation officers. None of them
- agree with it, but to a degree they're stuck with it, right?
- 24 A Correct.
- MR. LEGG: That's all I have.

CHAIRMAN CLELAND: Thank you, gentleman, very much. 2 We appreciate your participation here today and your advice 3 and suggestions you've given us and look forward to 4 receiving your draft of the model code. Thank you, very 5 much. 6 MR. STANZIONE: Thank you, very much. Thank you, 7 panel. 8 MR. WILLIAMS: Thank you. 9 CHAIRMAN CLELAND: We'll turn now to Dr. Sharp. I 10 think we'll just eliminate our break. 11 12 RONALD SHARP, called as a witness, being duly sworn, testified as follows: 13 14 DR. SHARP: Good morning, Mr. Chairman, members of 15 the Commission. I'd like to begin my remarks by thanking 16 17 this Commission for the opportunity to testify, as Judge 18 Cleland stated in his letter of invitation, concerning what 19 went wrong in Luzerne County and what recommendations the 20 Commission should consider to improve the juvenile justice 21 system in Luzerne County and throughout this Commonwealth. 22 Let me begin my testimony by thanking Mr. Michael 23 Pennington, the Director of the Office of Juvenile Justice and Delinquency Prevention for his assistance in the 24 preparation of this testimony.

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The Juvenile Justice and Delinguency Prevention

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      Committee, also known as the JJDPC, is charged with the
 3
      responsibility of informing the work of the Pennsylvania
 4
      Commission on Crime and Delinquency in all areas that impact
 5
      the workings of the juvenile justice system in this
 6
      Commonwealth.
 7
               Every two years we prepare a report to the Governor
 8
      on the state of the Pennsylvania juvenile justice system,
 9
      and we make specific recommendations on how our system can
10
     be improved. We also provide recommendations to the PCCD
      concerning the expenditure of state and federal dollars
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12
     designed to prevent, treat, and reduce juvenile delinquency.
               The membership of the JJDPC represents all parts of
13
14
      the juvenile justice system from arrest to supervision and
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      from home-based services to intensive secure custody.
               Ms. Bender, Mr. Listenbee, and Mr. Mosee of this
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     Commission, and Mr. Anderson and Mr. Schwartz who testified
17
     yesterday, are all members of the JJDPC. Judge Art Grim
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19
     who's well known to this Commission is also a member of the
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     JJDPC.
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               From its creation in 1977 the Committee has
      functioned under the philosophy now supported by substantial
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research that there's a significant difference between

children and adults, and that this difference requires a

juvenile justice system to responds to illegal behavior in a

1 manner that is much different from the criminal justice

- 2 system.
- 3 More recent research has also shown us that females
- 4 in the juvenile justice system have unique needs that must
- 5 be understood and addressed. We also recognize that the
- 6 standards for the quality of care, whether community-based
- 7 services or residential treatment for the children under the
- 8 jurisdiction of the juvenile justice system, should be no
- 9 less than what we would want for our own children.
- 10 We believe in a juvenile justice system that serves
- 11 as an arbiter of decisions that are constitutionally sound,
- 12 socially responsible, and fundamentally fair to all of the
- 13 young people and crime victims that we serve.
- 14 In 1968 President Johnson's Task Force on the
- 15 Challenge of Crime in a Free Society issued its report on
- 16 juvenile justice. The most compelling line in that report,
- 17 which remains true today, was this, whether a child
- 18 subjected to the truly awesome power of the juvenile court
- 19 is dealt with on the basis of fairness and understanding is
- determined by one thing, his place of birth.
- 21 As to what went wrong in Luzerne County this
- 22 Commission has already received extensive testimony about
- this question. In the more than 1,400 pages of testimony,
- 24 it is clear that the Commission has learned a great deal
- about what went wrong.

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1 Judge Art Grim summarized this issue very well in
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- 2 the May, 2009 meeting of our Committee when he said what
- 3 happens in Luzerne County was pure evil. And his testimony
- 4 before this Commission has demonstrated Edmond Burke was
- 5 correct when he said all that is essential for evil to exist
- 6 is that good men do nothing.
- 7 While the evil in Luzerne County has done terrible
- 8 things to many people, as you know from the testimony that
- 9 you received, it's also true, as Martin Luther King, Jr.
- 10 Stated, unarmed truth and unconditional love will have the
- 11 final word in reality. That is why right temporarily
- 12 defeated a stronger and evil triumphant.
- 13 The JJDPC believes that the work of this Commission
- 14 is one critical step in discovering the truth and
- 15 identifying the right so that our juvenile justice system
- 16 may prove stronger than the evil that existed in Luzerne
- 17 County.
- 18 And now to the specific recommendations we are
- 19 asking the Interbranch Commission to consider.
- 20 1, all juvenile probation departments should be
- 21 required to use validated risks, needs, and strengths
- 22 assessment instrument for every youth.
- 23 We believe that every youth entering the juvenile
- 24 justice system should be assessed for risk, need, and
- 25 strength using validated and evidence-based instruments.

- 1 The Youth Level of Service Case Management Inventory, as
- 2 noted yesterday by Mr. Anderson in his testimony, is such an
- 3 instrument.
- 4 It's important to understand that intervening in
- 5 the life of the child and his or her family is a major
- 6 decision that has lasting and profound impact. Using an
- 7 evidenced-based or risk, needs, strength assessment will
- 8 assist in providing consistent decision making within each
- 9 county and across the Commonwealth.
- 10 Had Luzerne County been using such an instrument,
- 11 the abuse of power that occurred could have been identified
- 12 more clearly and perhaps curtailed. While the uniqueness of
- 13 each child and the circumstances of every situation require
- 14 individual decision making, the framework for this decision
- 15 making can and should be built on highly structured
- 16 evidence-based practices.
- 17 Along with standardized risk, needs, and strengths
- 18 assessments the JJDPC fully supports the testimony of James
- 19 Anderson who testified yesterday concerning the role of the
- 20 juvenile court judge. We are in complete agreement with his
- 21 testimony which read, we must ensure that we do not
- 22 undermine the fundamental or foundational principles of our
- juvenile justice system, the most important of which is the
- 24 statutory responsibility of the juvenile court judge to
- 25 craft a disposition in every delinquency case that is

- 1 consistent with the protection of the public interest, best
- 2 suited to the child's treatment, supervision,
- 3 rehabilitation, and welfare, and which provides balanced
- 4 attention to the protection of the community, the imposition
- of accountability for offenses committed, and the
- 6 development of competencies to enable the child to become a
- 7 responsible and productive member of his or her community.
- 8 Recommendation 2. Detention screening instruments
- 9 should be used as part of every secure detention admission.
- 10 Placing a youth in a detention center is a major decision
- 11 that has a substantial impact on the youth, his or her
- 12 family, and the juvenile justice system.
- 13 As a personal note, my work in residential care has
- 14 helped me to gain a much better understanding of how
- 15 stressful or traumatic it can be for a young man or young
- 16 woman to be taken away from his or her family, peers,
- 17 school, and community.
- The accompanying fear, guilt, shame, sadness, and
- 19 anxiety that often happens is clear evidence of how
- 20 important this decision is in the life of a child. Because
- of the magnitude of this decision, it's essential that we
- 22 use evidence-based instruments that allow for an assessment
- of risk, a determination of the level care that is needed,
- 24 and the creation of the resources necessary to provide the
- 25 required level of care. Had Luzerne county been using such

1 an instrument, many youth who were detained would not have

- 2 entered the detention center.
- 3 Recommendation 3. Juvenile justice prevention and
- 4 intervention policies and programs should be evidence-based.
- 5 When Judge Grim testified before this Commission on November
- 6 9th he talked about a delinquency prevention, treatment
- 7 program that was built on the use of dirt bikes.
- 8 Judge Grim noted that a probation officer he knew
- 9 had great enthusiasm for this program. He also noted that
- 10 there was no evidence to suggest a program, no matter how
- 11 well-intentioned or operated, was effective in either
- 12 reducing or treating delinquent behavior.
- 13 In like manner when I was a juvenile probation
- 14 officer in Cambria County I went to a training seminar that
- 15 taught a group counseling program to be used with delinquent
- 16 youth. With great enthusiasm I returned to Johnstown and
- 17 began running such groups.
- 18 Years later, after research on the program had been
- 19 conducted, we learned that such groups were not helpful, and
- on occasion were harmful to the youth who were involved. We
- 21 all know the scared straight program does not work and can
- 22 be harmful.
- 23 In 2010 we have considerable research identifying
- 24 those practices that are effective in preventing and
- 25 addressing delinquent behavior. We now have programs that

- 1 have proven their effectiveness in preventing and reducing
- 2 delinquent behavior. We also know that a number of programs
- 3 appear to offer great promise, but today the members of the
- 4 JJDPC have the mentality often associated with the people
- 5 from Missouri, show me.
- To illustrate our commitment to evidence-based
- 7 practice I would like to mention the PCCD Resource Center
- 8 for Evidence-Based Prevention and Intervention Programs and
- 9 Practices, funded through the JJDPC. This center began on
- 10 July 1st, 2008 and was created to expand the use of quality
- 11 prevention and intervention programs.
- 12 These programs are aimed at promoting positive
- 13 youth development, preventing violence, delinquency,
- 14 substance abuse, and other problem behaviors in children and
- 15 adolescents.
- 16 The Resource Center has three components. The
- 17 first, to support the implementation of established
- 18 evidence-based program models. For years the JJDPC, and
- 19 more recently the Department of Public Welfare, has provided
- 20 significant financial support to counties in support of
- 21 evidence-based intervention programs.
- 22 Blueprint programs, such as Multisystemic Therapy,
- 23 Functional Family Therapy, and Multidimensional Therapy
- 24 Foster Care have been proven to reduce or prevent
- 25 delinquency. These programs have undergone a rigorous

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1 research and have been replicated throughout the country.
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- Second, support for improving the quality of local
- 3 juvenile justice programs. Currently the JJDPC is working
- 4 on a juvenile justice system quality improvement initiative
- 5 in which the National Center for Juvenile Justice is
- 6 establishing best practice standards for juvenile justice
- 7 intervention programs.
- 8 The goal of this initiative is to improve the
- 9 overall quality of programming in Pennsylvania. The
- 10 National Center is working to have these standards
- 11 recognized and adopted by juvenile probation departments and
- 12 service providers.
- 13 And third, support for community planning to
- 14 implement evidence-based prevention program models. Through
- 15 the work of the JJDPC and PCCD Pennsylvania had developed a
- 16 delinquency prevention model that is recognized nationally.
- 17 Studies have shown that these programs are
- 18 producing positive outcomes for youth and families and
- dealing a significant return on investment to the
- 20 Commonwealth.
- 21 Recommendation 4. Funding for indigent defense
- 22 should be provided by the Commonwealth of Pennsylvania. As
- 23 previous testimony has indicated, Pennsylvania is only one
- of two states that does not provide state funding for
- 25 indigent defense.

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               Leaving this responsibility to individual counties
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      creates significant differences in the quality of the
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      service it is provided. Standardizing this service to the
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     provision of state funding would improve the overall quality
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      of defense representation in the Commonwealth.
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               Therefore, the JJDPC supports the testimony
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     presented yesterday by Mr. Schwartz which reads, the
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      Commission should recommend that the General Assembly
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      establish a dedicated funding stream for indigent defense by
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     declaring in the Juvenile Act that the right to
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      court-appointed counsel shall not depend on parents' income.
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               I would like to mention that for the last six years
      the JJDPC has been providing the annual training grant to
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14
     both the PA District Attorney's Institute and the
15
      Philadelphia Defender's Association. These grants support
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      training for prosecution and defense attorneys working in
      county juvenile justice systems to better meet the
17
      challenges of serving youth who are charged with delinquent
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19
     behavior.
               Beginning in 2006 the Defender's Association has
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21
      offered training specifically on the Rules of Juvenile Court
      Procedure, and has subsequently offered and delivered
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      training updates on case law, legislation, and the Rules of
23
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This year we will be providing additional funding

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Procedure.

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1 to help improve access to counsel and the quality of
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- 2 representation for children charged with delinquent
- 3 offenses. We will be working with the Juvenile Defender's
- 4 Association on a process to help support the development of
- 5 model juvenile units that work effectively in large urban
- 6 and suburban counties as well as small rural counties.
- 7 The Pennsylvania District Attorney's Institute has
- 8 also offered trainings on the Rules of Juvenile Court
- 9 Procedures and will be offering this training again in 2010.
- 10 The JJDPC concurs with all those who testified as
- 11 to the need for expanding training for both defense counsel
- 12 and prosecutors who work in the juvenile justice system.
- 13 This training is essential in our efforts to improve the
- 14 quality of care that is provided.
- 15 Recommendation 5. Community-based diversion
- 16 programs need to be developed and utilized. There is
- 17 unanimous agreement within our juvenile justice system that
- 18 many youth can be diverted to community-based programs if
- 19 such services are available.
- The use of family group conferences and youth aid
- 21 panels are only two examples of programs that have been very
- 22 successful in diverting youth from the juvenile justice
- 23 system. The Dauphin County Family Group Conferencing
- 24 Program reports that 76 percent of the youth who complete
- 25 this diversion program do not return to the juvenile justice

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1 system. Implementing a statewide risk, needs, and strength
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- 2 assessment instrument will assist in identifying programs
- 3 that need to be developed.
- 4 Recommendation 6. Counties should develop adequate
- 5 community-based services to prevent and treat youth who are
- 6 engaged in delinquent behavior.
- 7 Every child who commits a delinquent act or enters
- 8 the juvenile justice system should have similar
- 9 opportunities to receive intervention services that are able
- 10 to meet his or her needs while protecting the community.
- 11 Again, the JJDPC would emphasize the importance of
- 12 building these services on evidence-based practices. As I
- 13 noted above, we prepare on a regular basis recommendations
- 14 to the Governor concerning improvements for the Pennsylvania
- 15 juvenile justice system.
- 16 In each of our reports we have made recommendations
- 17 concerning the need to expand and strengthen the role and
- 18 resources of the Juvenile Court Judges' Commission.
- 19 Therefore, we enthusiastically support the
- 20 testimony of Mr. Schwartz that reads, last year was the 50th
- 21 anniversary of the JCJC's creation as an advisory body that
- 22 sets standards, collects and publishes data, and administers
- 23 a small grant-in-aid program. JCJC has a tiny staff.
- 24 It is severely underfunded, but it has enormous influence
- 25 because of its knowledge, integrity, and skills.

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1 JCJC clearly should have more capacity and power to
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- 2 analyze and publish more data like that that helped the
- 3 Juvenile Law Center uncover the Luzerne County scandal.
- 4 At this point I would like to take a moment, if I
- 5 may, and make a personal observation about the JCJC, its
- 6 knowledge, integrity, and skills. Having worked as a
- 7 juvenile probation officer, juvenile court consultant with
- 8 the JCJC, and as Executive Director of the agency, I have an
- 9 intimate knowledge of its ability to help shape the practice
- of juvenile justice in this Commonwealth.
- 11 I can state without reservation that juvenile court
- 12 judges, juvenile probation officers, and providers all look
- 13 to the Juvenile Court Judges' Commission for leadership. As
- 14 the only such body of its kind in the country, the JCJC is
- 15 unique in its structure and responsibilities.
- 16 Given the necessary resources, the JCJC can play a
- 17 vital role in implementing the recommendations of this
- 18 Commission. To that end I would suggest that the Commission
- 19 look to the JCJC as an essential partner in implementing
- their recommendations that you make.
- 21 Recommendation 7. Juvenile justice policies and
- 22 programs must reflect unique physical, social, emotional
- 23 needs of females and should be based on the principles of
- 24 trauma informed care.
- 25 Until recently the juvenile justice system did not

- 1 understand unique needs of girls. This lack of
- 2 understanding resulted in our treating boys and girls as if
- 3 they are the same and that their needs are identical. We
- 4 now know that despite the many commonalties, there are
- 5 unique needs for girls.
- These include, 1, access to female-focused physical
- 7 healthcare services; 2, access to environments that are
- 8 supportive of the unique needs of girls and sensitive to
- 9 trauma-related issues; and 3, access to behavioral
- 10 healthcare services.
- 11 The JJDPC asks that this Commission in its
- 12 deliberations be mindful of the needs of girls who are
- 13 served by the juvenile justice system.
- 14 Recommendation 8, the Commonwealth of Pennsylvania
- 15 should fund the administration of the lower courts. In the
- 16 Pennsylvania Supreme Court case County of Allegheny versus
- 17 Commonwealth of Pennsylvania, the court ruled that a lower
- 18 court system funded by 67 counties with disparit fiscal
- 19 capabilities created an inherently unequal system of
- 20 justice.
- 21 To correct this the court ruled that the
- 22 Commonwealth must take over funding and administration of
- 23 the lower courts. This decision was rendered in 1987 and
- 24 has yet to be fully implemented.
- 25 Having presented the eight recommendations endorsed

- 1 by the JJDPC, I would like to take a minute to talk about
- 2 how the work of this Commission is already shaping the
- 3 workings of our juvenile justice system.
- 4 In reading the stories told to this Commission by
- 5 the young people whose lives have been forever marred by
- 6 their experience in Luzerne County, it's become apparent
- 7 that the JJDPC could take immediate action to address one
- 8 small part of this terrible event.
- 9 Therefore, the JJDPC will be asked at its February
- 10 11th meeting to commit funding for the creation of a
- 11 juvenile justice system victim advocate. With the approval
- 12 of the JJDPC and the PCCD it would be possible to create and
- 13 fund this position and have it operational by July 1st of
- 14 2010.
- 15 The JJDPC will be asked to continue this commitment
- on an annual basis in the hope that the Commonwealth will
- 17 create such a position and provide ongoing funding.
- 18 Initially this victim advocate could do extensive
- 19 work in Luzerne County. His work would be coordinated with
- 20 the Luzerne County Victim Services Program and Carol Lavery,
- 21 who's the Pennsylvania Victim Advocate, and who supports
- 22 this initiative.
- 23 An element of this work would include helping local
- 24 victims service programs in their service to the young
- 25 people who have testified that they now fear life and have

- 1 lost trust in their fellow citizens. Implementing this one
- 2 small program may help to combat the evil that existed in
- 3 Luzerne County.
- 4 Finally, my work with traumatized youth has helped
- 5 me to gain a very deep understanding of how the simple act
- of sharing what happened can reduce anger, shame, stress,
- 7 guilt, fear, and grief. As you continue to listen to the
- 8 stories of those whose lives have been damaged, I would
- 9 suggest that the simple act of listening has a great
- 10 therapeutic value to the victims and our juvenile justice
- 11 system.
- 12 Once again, thank you for the opportunity to be
- 13 here this morning to testify on behalf of the Juvenile
- 14 Justice and Delinquency Prevention Committee.
- 15 BY CHAIRMAN CLELAND:
- 16 Q Dr. Sharp, thank you for being here. Before I turn
- 17 over questioning by fellow Commissioners I want to follow up
- 18 on a line of questioning we had with the -- with the
- 19 juvenile chiefs. And that is whether or not through your
- 20 contacts of the PCCD and your work, either for that
- 21 organization and your own private practice, do you have any
- 22 sense that these kind of things that have -- that are evil,
- 23 as you described it, that went on in Luzerne County is
- 24 happening other places in the Commonwealth?
- 25 My concern is that in shining the light on Luzerne

- 1 County we may have reflected on other counties negatively,
- 2 and maybe fairly or perhaps unfairly. Do you have any sense
- 3 that there is this kind of wholesale violation of rights in
- 4 the Juvenile Act other places going on?
- 5 A No, I do not.
- 6 Q Do you have any incite for us on why this went on
- 7 in Luzerne County and it wasn't picked up?
- 8 A Oh, I -- in reading the testimony I cannot believe
- 9 -- I just cannot believe that the people in that courtroom
- 10 saw that going on for that length of time and did not
- 11 understand in their heart of hearts that it was wrong, that
- 12 it was evil, but they chose to do nothing about it. I mean,
- 13 that -- I mean, that -- I should offer something perhaps
- 14 more sophisticated, but I believe that to be the facts.
- 15 Q Has the PCCD or any other organization that you're
- 16 aware of changed anything that was in place during that time
- 17 period that would now enable them to pick up or be sensitive
- 18 or maybe catch those kind of things that are going on?
- 19 A I don't think we put anything in place. I think
- 20 two comments I would make. I would not have anticipated the
- 21 level of bad things that happened in a courtroom. I just --
- 22 in 42 years of experience I've just never had that kind of
- 23 experience.
- 24 But clearly now it exists, so I sleep with one eye
- 25 open. And I think that's a very important thing to

- 1 understand from my point of view. And I tend to see things
- very simply.
- In my view JCJC could be given the authority and
- 4 the resources to do quarterly runs on all the data with the
- 5 key variables within the juvenile justice system. And if a
- 6 judge -- if Judge Uhler in York County has a behavior that's
- 7 a standard deviation of whatever you want to call it beyond
- 8 the mean for third class counties, then I would want one of
- 9 the juvenile court consultants with the JCJC out there
- 10 talking with him.
- 11 Because it's that -- to me these things happened in
- 12 secret. Nobody was willing to talk about what was
- 13 happening. And that would not take a lot of money to do
- 14 quarterly runs of that data, find aberrations, and talk to
- 15 find out what was going on.
- 16 To me that's a very straightforward and simple way
- of identifying the problem. Not necessarily solving it, but
- 18 certainly identifying it. But those systems were not in
- 19 existence because I don't believe those of us who've worked
- 20 in the system -- I'm shocked that that happened in Luzerne
- 21 County.
- 22 I'm as shocked today as I was when I heard about
- 23 it. I just can't believe that people behaved that way. I
- 24 know they do now obviously. So that's not a very
- 25 sophisticated answer, but an honest one, I think.

- 1 CHAIRMAN CLELAND: Mr. Mosee.
- 2 BY MR. MOSEE:
- 3 Q Good morning, Dr. Sharp.
- 4 A Good morning, Mr. Mosee.
- 5 Q I'm going to commit the cardinal sin for an
- 6 attorney, and I'm going to ask a question that I don't know
- 7 the answer to. Are you a clinical psychologist?
- 8 A Yeah. I'm a licensed psychologist here in the
- 9 state and a certified school psychologist, yeah.
- 10 Q Do you evaluate juveniles, or have you ever done
- 11 that in your career?
- 12 A I do that routinely on my work now at ARC.
- 13 Q Are there standards governing the way that those
- 14 evaluations are to be conducted and completed and what they
- 15 ultimately should include?
- 16 A Yes. The Pennsylvania Psychological Association
- 17 and the American Psychological Association has standards for
- 18 conducting psychological assessments. It would identify
- 19 certain instruments as -- as valid and reliable, which moves
- 20 us away from the subjective interpretation or personal
- 21 preferences from an individual psychologist.
- Q Would it be possible for you to provide the
- 23 Commission with a copy of those standards?
- 24 A Certainly.
- 25 Q You may or may not be aware that in Luzerne County

- 1 evaluations were conducted, and there's certainly a question
- 2 about the credibility, the reliability of those evaluations.
- 3 A In reading the testimony it was clear that you
- 4 heard testimony that psychologists used cookie cutter
- 5 approaches, that it's all the same. That is -- that is not
- 6 -- that has not been my experience as a psychologist.
- 7 That's not how we practice in my agency or the other
- 8 psychologists that I know.
- 9 MR. MOSEE: If you could provide those standards,
- 10 that would be very helpful. Thank you, Dr. Sharp.
- 11 CHAIRMAN CLELAND: Mr. Allen.
- 12 BY MR. ALLEN:
- 13 Q A couple questions for you. First of all, in
- 14 Luzerne County it appears that there was what was called the
- 15 placement probation officer, and his job was to place -- to
- 16 get the recommendations and to look for a placement that he
- would recommend to the judge.
- 18 And then, of course, then whenever the judge -- in
- 19 a lot of cases the judge would -- if placement wasn't even
- 20 recommended would still go ahead and place. What do you
- 21 think about a team of probation officers, perhaps victim
- 22 advocates, and other type of professionals who might be on a
- 23 team that will look at the assessments that the
- 24 psychologists do and look at the -- at the juvenile's needs
- 25 and go together as a team and make recommendations to the

- 1 judge? Do you think that's an appropriate approach perhaps
- 2 to maybe prevent the judge from going off in left field
- 3 somewhere with a decision and in looking at their
- 4 recommendations a lot harder?
- 5 A Yes. I think something like that is doable.
- 6 Getting certainly input, feedback from victim services, from
- 7 the clinical people who have been working, as well as the
- 8 probation staff.
- 9 My experience has been that in the vast majority of
- 10 cases it's the probation staff working with all of those
- 11 people who make the recommendation to the judges about
- 12 possible dispositions, not the judge telling probation how
- 13 it works. That has not been my experience.
- 14 Q I also have another question. You had some
- 15 recommendations about -- that are going to cost some money.
- 16 And, of course, in this fiscal time where money is very lean
- 17 do you have any ideas, and I'm sure Mr. Listenbee probably
- 18 has some ideas because he works with indigent defense folks
- 19 a lot in that Committee, do you have any suggestions on how
- 20 to fund the indigent defense fund so that the legislature
- 21 and the Governor would be willing to provide that?
- 22 A Well, again, I guess my sense would be that this
- 23 Commission's going to have a very receptive audience given
- 24 the travesty of what happened in Luzerne County. And I
- 25 guess I would use that influence to identify substantial

- 1 pull of money to be used in this endeavor.
- I mean, I don't have figures, but I -- I guess I
- 3 would not underestimate the power that you will have in
- 4 making recommendations to -- to think about the needs that
- 5 exist and be able to provide for that.
- 6 Q As well as your recommendation for funding the
- 7 lower courts completely, is that also your answer to that
- 8 one?
- 9 A Yeah. That would also -- yes, that would also be
- 10 part of that answer, yes. Thank you.
- 11 Q Is your Commission -- have they considered
- 12 providing periodic training grants for the -- for police
- 13 officers, to the Municipal Police Training Commission, as
- well as to the State Police?
- 15 A Actually the PCCD does funding of police, both at
- 16 the state and local level. Not our Subcommittee within the
- 17 PCCD, but the Commission itself does provide that kind of
- 18 funding.
- 19 Q And for training have you considered providing
- 20 grants, and I know Municipal Police Training Commission has
- 21 training grants they give to police departments to provide
- 22 money to them for juvenile specific training because that --
- 23 if you talk to police officers, that seems to be an area
- 24 that although in the -- when they're a cadet there is a very
- 25 large portion that is dedicated to juvenile justice.

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1 After they become officers, particularly small
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- 2 police departments where you don't have specialization, they
- 3 deal with juvenile issues on a day-to-day basis, and they
- 4 might need some kind of training updates periodically
- 5 through their in-service trainings. Do you think that would
- 6 be an appropriate place to provide or to consider providing
- 7 funding?
- 8 A I do. And I think this Commission can make a
- 9 recommendation to PCCD and consider the possibility of that
- 10 kind of funding on an ongoing basis. I think that would
- 11 certainly be an appropriate recommendation.
- 12 Q Now, let's talk a little bit about your suggestions
- 13 on community-based services. I'm from Erie County. Our
- 14 county is fairly well provided for with community-based
- 15 services. We have excellent services.
- 16 But just down the road we have three fairly small
- 17 counties, Warren County, Crawford County, Forrest County
- 18 come to mind. And then right over a little further is where
- 19 Judge Cleland is from, McKean County. These counties don't
- 20 seem to have a lot of capability for resources.
- 21 So what do you suggest that they do to create the
- 22 community-based resources you're talking about if they don't
- 23 have them?
- 24 A One of the things they could do would be seek
- 25 funding from this Pennsylvania Commission on Crime and

- 1 Delinquency for what we call Communities That Care model,
- which really allows people in the county who have an
- 3 interest in doing something in the area of juvenile justice
- 4 to convene. And they would have the resources to bring in a
- 5 planner, part-time, full-time, to do a needs assessment,
- 6 identify exactly what it is that they need.
- 7 One of the problems that we often have in asking
- 8 people to support, either financially or through their work,
- 9 through their own time, is a lack of a clear understanding
- of exactly what it is that we're looking for.
- 11 For instance, the example I would use is the dirt
- 12 bike example that Judge Grim used. Sounds like a very kind
- 13 of inspiring program, but there's no evidence that that
- 14 works. So those counties really could come to PCCD, to the
- 15 Pennsylvania Commission on Crime and Delinquency to seek
- 16 funding for a Communities That Care grant that allow them to
- 17 identify exactly what it is they need to best meet the needs
- 18 of the kids that are in that county.
- 19 That would give some impetus and direction. And
- then ultimately what you need is leadership. You need
- 21 someone in that county to step forward and say we're going
- 22 to develop this service, whatever this service is.
- MR. ALLEN: Thank you, Dr. Sharp. Mr. Chairman,
- that's all I have.
- 25 CHAIRMAN CLELAND: Mr. Williams.

- 1 BY MR. WILLIAMS:
- Q Yes. Dr. Sharp, I like your idea of the juvenile
- 3 justice system victim advocate. Would that advocate be
- 4 answerable to the Luzerne County Victim Service Program?
- 5 A My thinking, and this would have to be discussed at
- 6 our February 11th meeting, but my thinking would be the most
- 7 expedient way to create the position would be to locate it
- 8 with the Chief Juvenile Probation Officer's Association and
- 9 then let this Commission determine more long term the
- 10 structure and functioning of that office. So it would work
- in conjunction with the Luzerne County Victim Services
- 12 Advocate, but would not really be subordinate to it. That's
- 13 my thinking at this point.
- 14 Q And what happened to Luzerne County, most of the
- 15 witnesses that we have talked to in probation and in the
- 16 court offices expressed fear, intimidation, and nowhere to
- 17 turn. They didn't know where to go to expose these two
- 18 judges. Do you have any thoughts on that?
- 19 A Yeah. I find that very difficult to believe. I
- 20 mean, I -- I just -- you can certainly talk -- for instance,
- 21 if I was in that situation, I would be talking to my peers,
- 22 to other probation officers because I'm interacting with
- 23 them.
- 24 If I was the chief, I would certainly be talking to
- other chiefs. I would be talking certainly, I think as Mr.

- 1 Stanzione testified, directly to the judge that I was
- 2 working for. I mean, this is the President Judge. If I
- 3 can't speak to him because it's wrong, I got to do something
- 4 about it. I mean, that's my sense.
- 5 I would certainly be calling JCJC talking to Jim
- 6 Anderson. And I -- and I absolutely believe that in that
- 7 kind of a situation some sort of strategy would come up. I
- 8 don't guarantee that the strategy would have changed that
- 9 system overnight. But there was -- just from my point of
- 10 view in reading the testimony that I saw there just was no
- impetus or motivation to do anything about it.
- 12 Q It appeared that as they had the fear and the
- 13 intimidation that they also had, well, this is part of our
- 14 culture?
- 15 A Oh, I think that's clearly the case. That's
- 16 clearly the case.
- 17 MR. WILLIAMS: Okay.
- 18 CHAIRMAN CLELAND: Judge Uhler.
- 19 BY JUDGE UHLER:
- 20 Q One brief question in follow up to Mr. Mosee's
- 21 inquiry. With regard to the standards of psychologists that
- you referenced, is it formative behavior for a
- 23 court-appointed psychological evaluator to then undertake
- 24 the treatment of the client that was evaluated?
- 25 A No, no, it is not.

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1 O Would that be not in keeping with the standards?
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- 2 A That -- that would present problems. If that
- 3 particular psychologist were providing the service, that
- 4 would present problems.
- 5 JUDGE UHLER: Thank you.
- 6 CHAIRMAN CLELAND: Mr. Legg.
- 7 BY MR. LEGG:
- 8 Q Dr. Sharp, could you explain -- could you explain
- 9 to me this report that you prepare every two years? It
- 10 indicates it gives the Governor the state of the
- 11 Pennsylvania juvenile justice system in making
- 12 recommendations of how the system can be improved. That's
- done every two years?
- 14 A That's done every two years.
- 15 Q And where would the data, the information that goes
- into that report, come from?
- 17 A It would come -- it would be prepared by our staff
- 18 for the Office of Juvenile Justice in consultation with
- 19 state agencies, Juvenile Court Judges' Commission,
- 20 Department of Public Welfare, Department of Health, Labor &
- 21 Industry.
- Q So, in essence, your body is compiling all the
- 23 different data from different entities that interact with
- the juvenile justice system?
- 25 A Yes.

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1 O Okay. And how long has that report been -- how
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- 2 long have you been doing that report as an agency or as a
- 3 Commission?
- 4 A I think we've issued four -- I think four reports
- 5 at this point.
- 6 Q So roughly 2002?
- 7 A Right.
- 8 Q Okay. And PA Child Care opened, I believe, in
- 9 February of 2003?
- 10 A Um-hum.
- 11 Q Can you explain how it is that we have JCJC doing
- 12 annual reports and JJDPC doing a report every two years and
- other agencies compiling data, how all of -- all of this
- 14 data that's out there, how this was missed? I mean, if
- 15 these agencies -- if this is what they're created to do and,
- in fact, you're doing a report on the state of the juvenile
- 17 justice system, what is it that this Commission can do to
- 18 assure that some new agency or some further directive will
- 19 be sufficient to uncover something that all these agencies
- were missing to begin with?
- 21 A I don't think -- our report does not examine the
- 22 basic statistical reporting done by counties to the state.
- 23 Again, my solution to this, rather simply, would be
- 24 quarterly runs of all the data being submitted by county
- 25 juvenile probation officers, identify any practice or

- 1 behavior that's outside the pale, beyond the mean, and then
- 2 having discussions with the court involved in terms of what
- does this behavior signify, the cause of this behavior? I
- 4 don't think that's complicated. I really do not.
- 5 Q So there was nothing in terms of when the JJDPC,
- 6 your Commission -- or Committee, there was nothing that you
- 7 saw in any of the data that had already been prepared that
- 8 indicated any potential problems in Luzerne County?
- 9 A We were not looking at that data. That's not part
- 10 of what we do in our report to the Governor. We have not to
- 11 this point.
- 12 Q Was the data there?
- 13 A The data was available, yes.
- MR. LEGG: Okay. That's all I have.
- 15 BY MR. LISTENBEE:
- 16 Q Just one question, Your Honor. Mr. Sharp, in your
- 17 first recommendation you support the notion of a strong
- 18 judge system. That was pretty much what Mr. Anderson
- 19 supported yesterday. Mr. Schwartz also supported the idea.
- 20 We have identified the JJDPC, which is the Governor's
- 21 Advisory Committee, the Juvenile Law center, the JCJC, and
- 22 also the Chief's Council all pretty much have said that even
- 23 if they knew there was a problem in a particular county,
- 24 that nobody could really go to the county and tell the judge
- 25 that the judge should stop actually behaving in a certain

- 1 way. Nobody has the power or authority.
- 2 There's the power to influence, not the power to
- 3 actually tell somebody to stop doing something. Is there
- 4 another institution that's needed in this type of an
- 5 environment to actually address a problem if it were to come
- 6 up today? How do we as a Commission looking at this
- 7 actually ensure that it doesn't happen again?
- 8 Is there something else needed to look into that?
- 9 A I don't know that we need a new institution. Peter
- 10 Drucker says staff respects what the boss inspects and not
- 11 what he expects. So setting up a mechanism that will allow
- 12 for the review of the data, the critical data -- we know
- 13 that seven or eight critical points of the juvenile justice
- 14 decision making are really essential to the practice of this
- 15 system.
- We can identify those points, analyze them on a
- 17 quarterly basis, find out if there's deviation from the
- 18 mean, I mean something substantial, and identify why. I
- 19 mean -- and I think that's the exposure. I think that's the
- 20 open air kind of thing that could be really helpful to the
- 21 system. We certainly need a mechanism. I don't know if we
- 22 need a new institution.
- MR. LISTENBEE: Thank you.
- 24 BY JUDGE GIBBONS:
- 25 Q Mr. Chair. Deputy Secretary Gold said yesterday,

- 1 you know, he looked at the data and said that Luzerne County
- 2 was out of sync and brought it to the attention of the judge
- 3 and then he got reprimanded. I mean, so is there something
- 4 else, or some -- some other mechanism?
- 5 A I guess I would go back to my experience at JCJC.
- 6 My sense is that if -- if the Commission, that the nine
- 7 judges know that there's something aberrant, that they would
- 8 do something about that issue. I mean, I don't know what
- 9 that mechanism is. And clearly this Commission has to
- 10 wrestle with that. But I just don't think -- I just don't
- 11 understand walking away from it. I just don't understand
- 12 that.
- 13 BY CHAIRMAN CLELAND:
- 14 Q As we wrestle with this problem -- and there's been
- 15 some reference to conservative judges and liberal judges and
- 16 judges putting kids in detention that don't deserve to be
- 17 there. But on the other hand I know from my own experience
- 18 that on occasion I have overruled a recommendation that a
- 19 kid be put in detention. So it works both ways.
- 20 A Um-hum.
- 21 Q But what we're trying to do in Pennsylvania as a
- 22 matter of public policy is have balanced and restorative
- justice, as you very well know, child competency and
- 24 community protection and accountability.
- 25 Is it your testimony that we could create data

- 1 points that would tell us in any given county or any
- 2 particular judge whether that system is out of balance?
- 3 A Certainly, yes.
- 4 Q And you would -- you said that you thought there
- 5 were like eight data points that would tell us that?
- 6 A Waiver of counsel. If we did quarterly runs on
- 7 waiver of counsel, we would know -- we would have known in
- 8 2003, 2004 over half the kids in Luzerne County are waiving
- 9 counsel. I mean, that -- people would have said, hey,
- 10 what's going on here?
- 11 I mean, I think this Commission could identify the
- 12 other points. Placement decisions. I think you heard
- 13 testimony yesterday about the court elucidating the reason
- 14 for placement decisions. If you have 200 referrals in a six
- 15 class counties, all six class counties are averaging 200
- 16 referrals throughout the state, and on average they're
- 17 placing five youth and one is placing 65, somebody ought to
- 18 be looking at that.
- 19 And I -- my sense is that's the role of the JCJC.
- 20 That's my sense of it.
- 21 Q And then it becomes an educational issue for -- for
- the judge, the probation officers, the County Commissioners,
- 23 systemic problem versus the appeal of any individual case?
- 24 A Yeah.
- 25 CHAIRMAN CLELAND: Okay. Doctor, thank you, very

- 1 much. I appreciate your testimony and your work in this
- 2 area.
- DR. SHARP: Thank you, very much.
- 4 CHAIRMAN CLELAND: We'll be in recess until 11:00
- 5 then resume with Dr. Sickmund, who will pick up on the data
- 6 analysis for us.
- 7 (Recess taken from 10:37 to 11:04.)
- 8 CHAIRMAN CLELAND: Good morning again. We're ready
- 9 to resume this morning's testimony. Our next witness is Dr.
- 10 Melissa Sickmund of the National Center for Juvenile Justice
- in Pittsburgh, who is a nationally recognized expert on
- 12 juvenile justice statistics and data analysis.
- 13 And, Dr. Sickmund, we welcome you here today and
- 14 appreciate your participation and the advice and information
- 15 you're about to provide us. So Dr. Sickmund, go ahead.
- DR. SICKMUND: Thank you.
- 17 CHAIRMAN CLELAND: I'm sorry. Before I do that I
- 18 have to swear you in.
- DR. SICKMUND: Oh, the formal part, yeah.

20

- 21 MELISSA SICKMUND, called as a witness, being duly
- 22 sworn, testified as follows:

- DR. SICKMUND: I do. Thank you, very much for
- 25 inviting me to speak with you today. Before I get to the

- 1 prepared remarks I wanted to just tell you a little bit
- 2 about the National Center for Juvenile Justice and our
- 3 parent organization, the National Council of Juvenile and
- 4 Family Court Judges.
- 5 The National Council of Juvenile and Family Court
- 6 Judges, some of you may be members of that organization.
- 7 It's a judicial membership organization. And I just wanted
- 8 to mention that given Dr. Sharp's testimony and the earlier
- 9 testimony, the Council does a lot of judicial training.
- 10 Because a lot of juvenile court judges come to the bench
- 11 knowing nothing about kids, nothing -- little about juvenile
- 12 law.
- 13 If it were my -- my fantasy would be to have a
- 14 little bit of juvenile justice education take place in law
- schools, but that doesn't tend to happen much.
- 16 The National Center for Juvenile Justice, I just
- 17 want to tell you a little bit about some of the projects
- 18 that I work on. Dr. Sharp had mentioned the work that we're
- doing in Pennsylvania with the Resource Center.
- The projects that I work on are mostly sort of
- 21 nationally focused, but we've become very aware of states
- 22 and counties. I'm the project director for the National
- Juvenile Court Data Archive, which is a project that dates
- 24 back to the 1920s.
- 25 A group of judges around the country thought that

- 1 it would be a good idea to know what was going on in the
- 2 then very young juvenile courts in this country. The data
- 3 system has, of course, evolved as technology has advanced.
- 4 And today we get juvenile court data from states and
- 5 counties representing about 80 percent of the youth
- 6 population in this country.
- 7 We don't have a standardized data collection. We
- 8 take whatever data are collected locally because we don't
- 9 want to put a burden on the states and counties. We take on
- 10 that burden ourselves.
- But in doing that we learn a whole lot about all
- 12 the data collection that's going on around the country. And
- it's useful education for a lot of other work that we do.
- 14 The other project that I direct is the National
- 15 Juvenile Justice Data Analysis Project. We sort of are on
- 16 retainer to the Federal Office of Juvenile Justice and
- 17 Delinquency Prevention to provide statistical analysis and
- 18 some data dissemination work for them.
- 19 Through that work we put online what we call the
- 20 statistical briefing book. In the handouts that I have I
- 21 gave a link to it. That is a place where we present data
- $\,$ 22 $\,$ $\,$ from a lot of the national data collection efforts that we $\,$
- 23 do that other folks do in the federal government to make
- 24 data available to anybody.
- 25 A lot of tax dollars get spent in this country

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1 collecting information, and it shouldn't go into a black
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- 2 hole where only the agencies and maybe some researchers get
- 3 hold of it.
- 4 We make the data available to the public, to other
- 5 researchers who might want to have access, and we do it in a
- 6 way that is very simple and easy. We used to joke that we
- 7 wanted to make it so simple that even the judges could do
- 8 it. Because we realize that most -- not everybody are, you
- 9 know, researchers or analysts. You know, sort of if my mom
- 10 can understand it, then it's good for everybody.
- I will tell you the truth that last week I spoke to
- 12 high school students on the phone showing them some of the
- 13 tools, and they thought it was pretty cool. I've had
- 14 reporters call and be very confused by it, but after a
- 15 little explanation usually people go away pretty content.
- 16 The data that we put online may not answer every
- 17 question that someone thinks they have in their head when
- 18 they start, but often it's close. You know, it's not --
- 19 maybe not the exact thing that you wanted to know, but it's
- 20 pretty -- good enough.
- Often looking at those data you have a question,
- 22 you get an answer, and that leads to more questions. One of
- 23 my professors was fond of saying the more you know, the more
- 24 you know you don't know. So that is a way of introduction
- 25 there.

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1 Since the first reports of the events in Luzerne
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- 2 surfaced one question has been repeated again and again.
- 3 How could this have happened for so long and nobody noticed?
- 4 More than one person has wondered how, with all the data
- 5 collected, did no one realize that something bad was going
- on in Luzerne County? And why didn't they do something
- 7 about it?
- 8 I wish that it was that simple, that data was the
- 9 answer. Having all the data in the world is not going to
- 10 prevent all bad things from happening. That's really
- important to remember.
- 12 In fact, it's possible to have too much data. Too
- much data, but not enough information. A prominent
- 14 management scholar explained it this way. A database, no
- 15 matter how copious, is not information. For raw material to
- 16 become information it must be organized for a task, directed
- toward specific performance, applied to a decision.
- 18 Raw material cannot do that itself. Computer
- 19 people are concerned with greater speed and bigger memories.
- 20 But the challenges increasingly are not technical, but to
- 21 convert the data into usable information that is actually
- 22 being used. Drucker was the person who said that.
- 23 It was quoted in a book that our organization
- 24 published. It was put together by Don Gottfredson, who we
- 25 lovingly refer to as the father of criminology. Not only

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1 because he was one of the early researchers, but also
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- 2 because he has many children who became criminologists.
- 3 Don Gottfredson spent much of his career as a
- 4 criminologist working to improve justice system decision
- 5 making. He worked with the National Center for Juvenile
- 6 Justice, NCJJ I might refer to it as, to improve the use of
- 7 data, information, to support juvenile justice decision
- 8 making.
- 9 He described justice system decisions as having
- 10 three components, goals and objectives, alternatives, the
- 11 choices, and information. A rational decision is the
- 12 selection of the alternative that is most likely to achieve
- 13 the goal or goals.
- 14 In his view the word information is reserved for
- 15 those data that are relevant to the particular goals and
- objectives sought. Much of the work of improving
- 17 information systems involves the difficult task of turning
- 18 data into information.
- 19 I don't claim to know all the ins and outs of the
- 20 Luzerne County situation, and the staff at the Center for
- 21 Juvenile Justice Training and Research know a lot more about
- 22 the data collected in Pennsylvania than I do. But from my
- 23 work with the juvenile court data archive that we do I would
- 24 say Pennsylvania has a pretty good statewide juvenile court
- and probation data collection system.

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1 As for data on juveniles in placement, I know much
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- 2 less about what is routinely collected in Pennsylvania about
- 3 the kids in the Department of Public Welfare facilities or
- 4 in private facilities.
- 5 I would say that Pennsylvania though is leaps and
- 6 bounds ahead of many other states in their juvenile court
- 7 information system development because the juvenile justice
- 8 goals in this state are well defined under balanced and
- 9 restorative justice.
- 10 Data are being collected with those goals in mind,
- 11 and the problem is unfortunately I think Pennsylvania has
- 12 not had the best system in place for turning the data into
- 13 the useful information and presenting it -- that information
- 14 to the decision makers and to the public.
- 15 In Pennsylvania and elsewhere there is a natural
- 16 evolution of justice information systems. State agencies
- 17 generally start out with reporting systems, the state has
- 18 reporting requirements, aggregate data are tallied just to
- 19 meet those reporting requirements. The state produces an
- 20 annual statistical report maybe, but the data aren't really
- 21 used much at either the state level or the local level.
- 22 Eventually at the local level the data collected
- 23 for the reporting system tend to evolve into an information
- 24 system designed to keep track of individual youth for cases.
- 25 After some time there is a realization of a need for data to

- 1 answer management questions.
- 2 The next stage is when data are used to answer
- 3 research and evaluation questions, to test the relationships
- 4 among variables, determine what works and why. Ultimately
- 5 the information system evolves to produce data to answer
- 6 policy questions, to figure out what changes are needed in
- 7 the system.
- 8 The best information systems are those that local
- 9 agencies live off of every day, and they also support those
- 10 higher level information needs.
- 11 Now, Pennsylvania's Juvenile Court Management
- 12 Information System, JCMS, evolved from earlier reporting and
- 13 information systems. JCMS data are used in counties to keep
- 14 track of their cases and support case management.
- 15 Detention screening data, risk assessment, and needs
- 16 assessment data are used to ensure that juveniles are placed
- 17 appropriately before and after adjudication, or at least
- 18 they're used in some counties.
- 19 Case outcome data are used not only to show how
- 20 individual youth are doing relative to their conditions of
- 21 probation, but also can be used to show how entire probation
- 22 departments are doing relative to their BARJ goals.
- JCMS is fully capable of supporting research,
- 24 evaluation and policy questions, but is currently underused
- 25 in this regard. The CJJT & R, their IT division staff, has

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1 spent the last several years designing and implementing the
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- 2 JCMS system and conducting JCMS training around the state,
- 3 but they do not have the staff to take full advantage of
- 4 JCMS as a research and policy information resource.
- 5 They produce reports for the counties, provide case
- 6 outcome information to the Pennsylvania State Police for
- 7 inclusion in the central repository. They produce an annual
- 8 statistical report. They do not though have the personnel
- 9 to conduct research studies on a regular basis or to publish
- 10 many additional reports.
- 11 I should add that they also spend a lot of time
- 12 answering information calls that come to them when
- 13 situations like this arise. Pennsylvania has one of the
- 14 better statewide juvenile court probation information
- 15 systems in the country, but having all those data doesn't do
- much good if analysts don't transform the data into
- 17 information.
- 18 JCMS data are occasionally used by outside
- 19 researchers to conduct studies from time to time, but I
- 20 believe that states should have a research capability to
- 21 meet their own information needs. Many states do this by
- 22 creating and staffing an internal research center.
- 23 A group of researchers who know the state juvenile
- 24 justice system and also know the data system can conduct
- 25 analyses and publish a series of statistical reports to

- 1 provide key information on a regular basis. Other states
- 2 contract with one or more universities or other research
- 3 organizations.
- 4 JCJC and PCCD may want to figure out ways to
- 5 encourage outside researchers to analyze the data files they
- 6 have to inexpensively answer questions of importance to
- 7 Pennsylvania agencies. As funding becomes tight agencies in
- 8 other states have found it especially useful to collaborate
- 9 with Land Grant universities on research projects.
- 10 Land Grant universities have an obligation to
- 11 support their communities and are often willing to do work
- 12 like that at low cost. Farming all research out to
- 13 academics often though has the undesirable result of
- 14 producing lots of journal articles, but not producing
- 15 research findings that are useful to practitioners or to
- 16 policy makers.
- 17 Many states and the Federal Department of Juvenile
- 18 Justice have both created an internal research capacity and
- 19 also contract out with the outside research community. And
- this is sort of what Pennsylvania does, but I think that
- 21 their internal capacity could be made stronger.
- 22 Currently PCCD produces few very basic juvenile
- 23 justice statistical bulletins, and they contract with
- 24 outside researchers such as our organization, NCJJ, to
- 25 analysis data.

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1 Between CJJT & R and PCCD the bare minimum data
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- 2 analysis capacity exists in-house. For comparison though
- 3 our Systems Division at NCJJ, and we are fairly small, is
- 4 staffed by 14 people. Three are part time. Eight are
- 5 researchers. Five are programmers. Three are Ph.Ds. Four
- 6 have Master's Degrees. One is an attorney. And one is an
- 7 administrative assistant.
- 8 This group is responsible for a large amount of
- 9 work, the Statistical Briefing Book, the Pennsylvania
- 10 Electronic Juvenile Justice Data Book, the National Juvenile
- 11 Court Data Archive, and serves as on call researchers for
- 12 the Federal Office of Juvenile Justice and Delinquency
- 13 Prevention.
- 14 Adding a group this size to the JCJC's CJJT & R's
- 15 pool would be terrific, but probably too costly. However, I
- 16 think adding a few positions to compliment both CJJT & R and
- 17 PCCD's staffs would be very productive.
- The Pennsylvania Commission on Crime and
- 19 Delinquency used to fund NCJJ to prepare occasional
- 20 statistical reports and bulletins for them. And I just want
- 21 to break here from my prepared remarks.
- 22 We actually did a study looking at detention in the
- 23 state, use of a detention -- detention admissions. And when
- 24 all this came up and I was asked to come speak I went back
- 25 and looked at that report which had data for up to 2003 to

- 1 see could I see Luzerne County looking really weird?
- I would say maybe if I'd been suspicious about it,
- 3 I would have, you know, raised my eyebrows. Luzerne County
- 4 shows up on the list maybe 14, 15th, 16th in terms of
- 5 population size. But in terms of detention admissions they
- 6 were more like 7th, 6th, something like that.
- 7 So it looked like they were detaining above their
- 8 numbers. If we had, you know, done it again later, maybe it
- 9 would have stood out more if it was, you know, over the
- 10 years. We used to do those reports, not regularly, but
- 11 occasionally, but our grant has a different focus now.
- We do, however, still maintain the online
- 13 Pennsylvania Electronic Juvenile Justice Data Book that,
- 14 like the Federal Statistical Briefing Book that we do,
- 15 allows users to access numerous data displays at the state
- 16 or county level.
- 17 I want to direct your attention to the handouts
- 18 that I had. I think you all have them. The Pennsylvania
- 19 Electronic Juvenile Justice Data Book, the web address is
- 20 there, and it looks like this. And you can see down the
- 21 side there's a number of different topics.
- 22 We originally put this together years ago to make a
- 23 standard set of data tables available to support the
- 24 Communities That Care projects. We kept getting phone calls
- 25 from people who wanted to start a Communities That Care

- 1 project, or they kept asking us for slightly different
- 2 things.
- 3 We went to PCCD and said, you know, how about we
- 4 just do one set of tables so they quit bothering us? And so
- 5 they gave us money to do that. If you look on the second
- 6 page, there's an example of a state map that shows the
- 7 delinquency dispositions and how they vary across the state.
- 8 This is natural. Things tend to vary.
- 9 And then I also printed out a page showing the
- 10 Luzerne County case dispositions. I don't know -- you know,
- 11 I don't know Luzerne County well enough to know whether that
- 12 would make you be shocked, but you certainly do see an
- increase in the placement numbers started in 2002 actually,
- 14 and it goes back down.
- 15 Find my place again. At the time we also produced
- 16 a Pennsylvania version of our popular data analysis tool
- 17 called Easy Access to Juvenile Court Statistics that we had
- 18 developed for the Federal Office of Juvenile Justice and
- 19 Delinquency Prevention.
- 20 Our Easy Access data dissemination tool enables
- 21 users to conduct simple analyses of large and sometimes
- 22 complex data sets with extremely user-friendly tools. The
- 23 Pennsylvania Easy Access Tool, however, was never widely
- disseminated, and it was never updated or maintained.
- I know it was presented to the judges, and there

- 1 was some concern that because sometimes there's only one or
- 2 two judges in the county that you could kind of identify
- 3 what a judge was doing. I don't think that was the reason
- 4 that it wasn't pursued, but it was a concern.
- 5 Recently though CJJT & R approached NCJJ and asked
- 6 us to once again develop a data analysis and dissemination
- 7 tool for JCMS data that could be made available to the
- 8 public online. It will be similar to the online tools we
- 9 have developed for the federal government to give users easy
- 10 access to large national data sets. This tool will let
- 11 anyone run simple analyses from JCMS.
- The next slide I just had was the Federal
- 13 Statistical Briefing Book. So you have the URL for that.
- 14 You can see the range of information that's there. Then the
- 15 presentation. We reminded -- sort of the outline of the
- 16 presentation. We reminded them that we had done this
- 17 before, and we talked through the selection screen, which
- 18 was how users would sort of enter the system and pick what
- 19 variables they want to look at.
- 20 If you turn to the first one, this is what the old
- 21 one looked like. It wasn't online actually. It was
- 22 diskettes that we passed around. And you could click to see
- 23 the state and county cross tabs. And then you saw a screen
- that looked like this where you could pick what variables
- you want to look at and get simple tables.

- 1 And the next one is an example of one of the tables
- 2 that was produced. Now, it doesn't look like much here, but
- 3 the fact that it's simple to do, so you could compare
- 4 counties if you wanted to. You can look at offense detail.
- 5 You can look at race detail. And it's very, very quick. If
- 6 you do the wrong table, you don't break anything. You just
- 7 go back and do another one.
- 8 We then went to -- and the screens that look like
- 9 this are what we're sort of proposing for the new system to
- 10 look like, at least initially. We have added in there a
- 11 variable regarding legal representation.
- 12 The state now has maybe better ethnicity data. So
- 13 we have that as a separate variable. It has information on
- 14 secure detention, the type of hearing, whether the juvenile
- 15 was, in fact, adjudicated delinquent, what the charges were,
- 16 with some level of detail what the disposition was and what
- 17 type of placement they ended up with.
- 18 Some other variables can be added to this, and I
- 19 know that CJJT & R has an interest to have the data online
- 20 updated quarterly. Right now our national stuff we think of
- 21 it as, you know, sort of calendar year events. So we have
- 22 to figure out how the partial year things would be
- 23 displayed. That's sort of in the technical -- technical
- 24 details.
- 25 In order to keep it simple only a handful of key

- 1 variables will be included. These variables will
- 2 nevertheless enable users to answer the most commonly asked
- 3 questions on their own without burdening CJJT & R's IT
- 4 staff.
- 5 By making these data available to the public, of
- 6 course you could look at them too, Pennsylvania's juvenile
- 7 justice system will gain a degree of transparency that is
- 8 not possible in most states.
- 9 I want to emphasize that making these data
- 10 available to the public, to system practitioners, to
- 11 everyone, does not mean that information on individual youth
- 12 will be made public. The data will be aggregated at the
- 13 county level, and the protections will be put in place where
- 14 small numbers might make identification of an individual
- 15 likely.
- 16 In developing easy access online data analysis
- 17 tools NCJJ follows federal rules regarding protection of
- 18 human subjects. The common rule for the Justice Department
- 19 is in Title 28, Part 46 of the Code of Federal Regulations.
- 20 And it protects human research subjects and establishes the
- 21 essential rules that all juvenile justice professionals must
- 22 follow when conducting federal funded research activities.
- 23 Federal regulations address protection of privacy
- 24 and the assurance of confidentiality. In addition to this
- 25 online tool, I also think it would be very useful for the

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1 matrices that are developed to meet the federal reporting
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- 2 requirements regarding disproportionate minority contact be
- 3 made public. The matrices compare different groups at
- 4 different stages of case processing and tell if one group is
- 5 more likely than the other to penetrate the system further.
- 6 So one might discover, for instance, that black
- 7 youth are twice as likely as white youth to be detained.
- 8 Pennsylvania data are robust enough to expand on the
- 9 required reporting, to compare not only race and ethnicity
- 10 groups, but gender and offense groups. And of course, these
- 11 groups can also be compared from county to county. Thus,
- 12 the data might show that black girls charged with aggravated
- 13 assault were twice as likely as their white counterparts to
- 14 be detained in one county, but not in another.
- 15 NCJJ prepares the basic race matrices for PCCD to
- 16 report to the Justice Department and could prepare the
- 17 additional matrices without much trouble. In fact, I think
- 18 we already do it. They just don't use it much.
- 19 In addition, once the online data analysis tool is
- 20 launched that we're going to be working on with CJJT & R
- 21 staff, they will no doubt find it useful for conducting
- 22 their own quick and dirty analyses. So that when reporters
- 23 call or legislature or whatever, they may, I would hope, not
- 24 have to spend so much time doing that work themselves.
- 25 However, a set of short two-page fact sheets or

- data briefs could be prepared based on these analyses. It
- 2 would serve multiple purposes. It will allow staff to test
- 3 the new tool to ensure that the data are being handled
- 4 properly. It will demonstrate the wealth of information
- 5 made accessible by the tool. It will create a set of
- 6 templates for analyses and publications that can be easily
- 7 reproduced. And it will be a relatively inexpensive way to
- 8 develop and disseminate a lot of information.
- 9 It's important though to remember that even with
- 10 the best data, a top notch research staff conducting
- 11 excellent research, up to the moment statistical
- 12 information, even with all that, bad things can still
- 13 happen.
- 14 Florida is a good example of that. Florida's
- 15 Department of Juvenile Justice has been developing its data
- 16 system and information resources for several decades. The
- 17 CJJT & R staff that attend our archive meetings annually,
- 18 Linda Benner, she used to be very jealous of Florida's data
- 19 system. They have an excellent information system, a
- 20 well-staffed research and planning department. They produce
- 21 a lot of quality information on a regular basis.
- 22 They have a well-established quality assurance
- 23 process. They make their delinquency profile available
- online. It's sort of like our Easy Access tools. They
- 25 generate reoffending rates for every program for juvenile

1 offenders. They also combine those reoffending rates with

- program cost information.
- 3 Those programs that are very effective, but very
- 4 costly perhaps could be encouraged to reduce costs.
- 5 Programs that are less effective and costly are encouraged
- 6 to learn from those that are either less expensive and also
- 7 perform better. And even with all that information that
- 8 Florida has, as we all know, Florida has had its share of
- 9 scandals. Data are not going to solve all the problems.
- 10 But I just sort of wanted to end with a story that
- 11 Don Gottfredson liked to tell in talking with folks about
- 12 information system development. It's a story about a
- 13 Chinese emperor many centuries ago who wandered into the
- 14 woods and found a beautiful, strong, gigantic oak tree.
- 15 Returning to the palace he gathered his advisors
- 16 and told them of the tree and explained that he wanted a
- 17 giant oak tree like the one he had seen, and he wanted it
- 18 right in the middle of the palace courtyard.
- 19 His advisors looked at him in disbelief. One said,
- 20 but emperor, it takes centuries to grow a tree like that.
- 21 The emperor thought for a moment, then replied, then we
- 22 better get the seed planted right away.
- Pennsylvania has planted the JCMS seed, and it's
- 24 grown quite well. But for it to flourish and bare the
- 25 information fruit that is needed now, it could use some

- 1 additional nourishment.
- 2 My recommendations, to sort of summarize,
- 3 Pennsylvania, I think, needs to improve its capacity to turn
- 4 juvenile justice system data into information that guides
- 5 decision making at the individual case level, at the
- 6 department and agency level, and at the policy level.
- 7 Decision makers at all levels of the juvenile
- 8 justice system should be asked to identify their information
- 9 needs. Once identified, these needs should be -- should
- 10 guide future information system development and enhancement
- 11 and data dissemination activities. There should be an
- 12 ongoing mechanism to do that, to identify information needs.
- 13 Additional in-house research positions should be
- 14 funded and should be supplemented by grants, contracts, and
- 15 cooperative agreements with outside researchers.
- The juvenile justice system needs to be more
- 17 transparent. Information, not necessarily data, should be
- 18 readily available outside the agencies that produce those
- 19 particular data. A good deal of information can and should
- 20 be made available to the public. There should also be
- 21 better information sharing.
- 22 And although the juvenile justice system should be
- transparent, the confidentiality of individual juveniles
- 24 within the system should be protected.
- 25 That's the end of my remarks. I don't know if you

- 1 have questions. We have lots of them.
- 2 BY CHAIRMAN CLELAND:
- 3 O I'm sure we do. Let me start. I'm aware in the
- 4 area of court administration that there are some courts that
- 5 -- where the President Judge collects from each department
- 6 under supervision critical measures so that they're -- I
- 7 guess that -- I don't know if that's a term that's in common
- 8 use, but it's the four or five measures that the President
- 9 Judge can look at to determine the general effectiveness of
- 10 that department for the month.
- 11 And then if one of those four or five measures is
- 12 out of whack, then it could go and look at the supporting
- data and figure out what the problem is.
- 14 A Um-hum.
- 15 Q Expanding that same principle then, Dr. Sharp a few
- 16 minutes ago talked about being able to tell whether our
- 17 system of balanced and restorative justice is out of whack
- 18 by looking at eight possible indicators.
- 19 Do you think that that is -- that would be a way to
- 20 transfer data, the information?
- 21 A Yeah.
- Q Do you think that that is possible?
- 23 A It's my understanding that CJJT & R does provide
- 24 counties back -- you know, probation departments with sort
- 25 of their own data back. I don't know if they also see

- 1 everybody else's data, but maybe they should. If everybody
- 2 sees everybody else's information, it's a basis for
- 3 comparison. And many businesses, that's -- that's how, you
- 4 know, weekly or monthly reports your stuff might be
- 5 highlighted, but you see where you stand relative to the
- 6 group.
- 7 Q But the -- the higher up you go in the
- 8 organizational hierarchy, the less data needs to be
- 9 presented?
- 10 A Yes.
- 11 Q Right, okay. So at some point the data gets
- 12 focused to where there's a relatively small number of
- 13 numbers that the managers have to look at?
- 14 A Um-hum.
- 15 Q I mean, I think we've all agreed that there's
- 16 plenty of data there about Luzerne County, but it didn't get
- 17 picked up because there was so much information. There was
- 18 so much data, as you said, but didn't provide information?
- 19 A Right.
- 20 Q Can we identify eight, ten, six, fifteen numbers
- 21 that would tell us whether our system is out of balance in
- 22 any given county?
- 23 A I think that for -- I mean, there is sort of
- 24 standards, statistical presentations, that don't have to be
- 25 very complicated that can show you certain things. Other

- 1 things are going to be more complicated.
- 2 So, yes, to have -- I mean, the state does produce
- 3 the report card with the case outcome data showing, you
- 4 know, what percent of kids were reoffending while they were
- 5 on probation. Are we doing a good job or not? What percent
- of kids, you know, completed what proportion of their
- 7 community service or paid the restitution that was owed?
- 8 The things that are driven by those -- the BARJ goals.
- 9 I think Pennsylvania could perhaps do a better --
- 10 or could develop the capacity to -- you know, recidivism is
- 11 not the end all to everything in terms of system
- 12 effectiveness, but it certainly is a useful tool. And some
- of the other -- let me see if I can find them here more
- 14 easily.
- 15 The last couple of things at the bottom of the
- 16 stack here are things from reports that Florida does. And
- 17 they produced this annually for the public. I have to think
- 18 that they maybe are looking at it a little bit more often
- 19 themselves.
- 20 But they -- you know, for program by program how
- 21 successful -- you know, how many successful completions were
- there, and for each program what percent of the population
- 23 reoffended or did not reoffend.
- 24 They tend to turn it around into a success rate.
- 25 They have a lot of detail then so that you can really see,

- 1 you know, are we -- are we -- is it working? Is it working?
- 2 Without having recidivism information available at your
- 3 fingertips, you know, you can't do that.
- 4 Q I'm not talking about analyzing placement options.
- 5 I'm talking about accountability and --
- 6 A Yeah. I think that there's, you know -- I think
- 7 people in the -- in the system itself, like I said, I think
- 8 that the decision makers can come up with those things that
- 9 would help them know whether they're doing their stuff
- 10 right. And it's going to be different for probation perhaps
- 11 than for the judges.
- 12 In many, many other states the reports that they
- 13 produce regularly for courts are processing times. How long
- 14 did it take and how many filings are still pending? That
- 15 kind of thing. I'm guessing that you're thinking something
- 16 a little more meaty than that.
- 17 CHAIRMAN CLELAND: Yes, okay. All right. Ms.
- 18 Bender.
- 19 BY MS. BENDER:
- 20 Q Thank you, Dr. Sickmund, for being here today. You
- 21 talked about the PA Easy A and that it's in the development
- 22 process. As I'm looking at it there is a lot of information
- 23 there.
- 24 Could you give us an example of a report that could
- 25 be run from Easy A?

- 1 A Yes. If you look at the screens, I mean, we could
- 2 certainly -- one of the issues that came up with -- in
- 3 Luzerne County was the issue of representation by counsel.
- 4 You could do a county comparison to see what percent of
- 5 cases had what kind of representation, whether they had a
- 6 court-appointed public defender, waived, or whether data
- 7 were not reported, which may also be an issue.
- 8 You can do that then in increasing details. You
- 9 could look at it by race. You could look at it by offense
- 10 type, by whether the kid ended up getting detained or not,
- 11 whether they ended up in placement at the outset.
- 12 Q What would it take to finish developing the Easy A,
- 13 get it up and running, and then maintain it?
- 14 A Initially we had told them -- we spoke with them in
- 15 May, and I think we were talking about starting in late
- 16 June. And we said that we hoped to have it done by the end
- 17 of 2009.
- 18 The money didn't appear then. And this is a
- 19 relatively inexpensive project that we're estimating about
- 20 maybe six to eight, nine months to -- to do it, test it, and
- 21 make sure that it's working properly.
- 22 Q So by the end of the year you could have it up?
- 23 A Assuming that the funding comes through. The
- 24 discussions right now are for the funding to come from the
- 25 MacArthur Foundation. And in part of the design, while we

- 1 maintain these things and do these things on an ongoing
- 2 basis with the grant from the federal government to do the
- 3 Easy Access tools for them, Pennsylvania specifically wanted
- 4 to be able to do it themselves. They don't want to have to
- 5 have us update it every quarter. That's ridiculous.
- 6 So that was part of the design, to develop a data
- 7 extracting process that would enable them to pull data from
- 8 their system when they wanted to update.
- 9 Q You had mentioned the ability for agencies to look
- 10 at each other's information. Are there advantages to a
- 11 protocol for information sharing or research collaboration?
- 12 A Most definitely. There are a handful of states
- 13 around the country that have statewide data warehouses,
- 14 which is, you know, a useful concept. Sort of that's a seed
- 15 that would need to be planted now and developed for the
- 16 future.
- 17 Those warehouses hold information from many
- 18 different agencies that deal with similar populations so
- 19 that they might have mental health data, child welfare data,
- 20 education data, justice system data, law enforcement justice
- 21 system data, you know, everything sort of in one big
- 22 warehouse. And depending on user's access rates they would
- get to be able to pull information from it.
- 24 Because these kids cross these systems all the
- 25 time. They're -- you know, it's not that they're justice

- 1 system kids. They're also justice system kids, welfare
- 2 kids, mental health kids. So that we could learn a lot more
- 3 about how to make all of our systems more effective if there
- 4 was information sharing.
- 5 But I think there can be information sharing on a
- 6 less technically sophisticated level. Just to have more
- 7 sort of cooperation and collaboration among different
- 8 agencies.
- 9 As you know, Valerie, I'm on the Female Services
- 10 Subcommittee. We have -- let's see, that Committee started,
- 11 I think, in 1990. And one of the first things that we
- 12 thought would be kind of useful would be to get a list of
- 13 all of the facilities programs where kids get placed so that
- 14 we could see what placement alternatives there were
- 15 available for girls so we could perhaps survey these
- 16 facilities.
- 17 And to this day we still do not have a useful
- 18 database listing of these facilities. We thought it would
- 19 be a wonderful idea if folks all around the state could
- 20 perhaps go to a website and say, I have a kid that's like
- 21 this. What kind of placements are there? Because I think
- 22 people tend to send kids to the same places they always do.
- 23 And those -- you know, it's not so much what
- 24 programs work. It's what programs work for what type of
- 25 kid. So just because you send a kid -- you like program X,

- 1 Y, Z, doesn't mean that this child is best suited to that
- 2 program. So that's an example. And it's just been very
- 3 difficult to get information from DPW in a way that, you
- 4 know, would be useful to us, so that kind of information
- 5 sharing and even just sharing -- having a better way of just
- 6 sharing what gets learned through routine statistical
- 7 reports with those in other agencies.
- 8 I mean, there is occasional conferences that take
- 9 place, but not everybody from the other -- you know, from
- 10 outside organizations attends those things. So more of a
- 11 even newsletter sharing kind of thing that might be done.
- 12 And at the policy level, certainly if there was a
- 13 report that came out that was very important, you know, I
- 14 would expect that folks at the top would share that with
- 15 their counterparts and other agencies.
- 16 Q Last week you and I had occasion to sit and look at
- 17 some research, and we were questioning the conclusions that
- 18 were drawn through that research due to the fact that the
- 19 methodology wasn't necessarily sound.
- As we begin to use research more and more in
- 21 juvenile justice what would you suggest would be the best
- 22 way to help educate the field on recognizing quality
- 23 research?
- 24 A That's a good question. I think that -- I mean, in
- 25 general, I think our -- just the general population most

- 1 people don't really know how to tell whether a research
- 2 study is good. They rely -- they don't read the journals.
- 3 The journals have their own peer reviewing process. But
- 4 even then you may get things that are, you know, published
- 5 by one person and then someone else comes with another
- 6 article arguing why that one was wrong.
- 7 It -- it's -- I don't expect the field to do that.
- 8 I think though that if there is established within -- within
- 9 the state agencies the capacity to produce statistics,
- 10 numbers that the field can rely on, and I think that there
- 11 can be that capacity because we're not talking about
- 12 complicated research designs most of the time. We're just
- 13 talking about simple tables that show what's going on. Some
- 14 counts, some rates.
- 15 But there could be some education within those
- 16 publications if there's print publications, and even with
- 17 the things that we do online. If this Easy Access tool, as
- 18 it initially will go out will have -- you know, you can pull
- 19 up case counts. You know, we have population data. We can
- 20 turn those things when it's county specific stuff into case
- 21 rates so that you can compare one county to another county
- 22 for the variations in population.
- One of the things that tends to happen in some of
- 24 the statistical reports in Pennsylvania, because
- 25 Philadelphia and Allegheny, Dauphin County, Erie, they --

- 1 they're so big, and they look so different that you tend to
- 2 not pay attention to all the little counties. They get
- 3 slumped together in one big pile.
- 4 So we can educate people on just the beauty of a
- 5 rate statistic, and then it's not really that complicated to
- 6 figure out. I think people think that they hate statistics
- 7 and it's boring and complicated. I've always argued that
- 8 it's only boring if the person producing it lets it be
- 9 boring.
- 10 You know, we have an obligation as folks producing
- 11 this information to make it more pertinent. But, you know,
- 12 I talk to reporters all the time, and they'll say, oh, I
- don't understand statistics at all. And when they're men I
- 14 always ask them, but do you follow the box scores and stuff
- in baseball? Can you tell me what a bating average is?
- 16 It's not any more complicated than that.
- 17 O When we look towards the future in data collection
- 18 in Pennsylvania what do you think we should be striving for?
- 19 A I think that what -- there should be data quality.
- 20 You want to have faith that what you're seeing is relatively
- 21 close to the truth. This is not evidence though. It's --
- 22 it's not perfect. It's entered by humans, and there are
- 23 mistakes. But to strive for data quality, to strive for
- 24 data consistency.
- 25 Just as the juvenile justice system functioning

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1 varies all over the state, the information may mean slightly
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- 2 different things in different places. And so to ensure some
- 3 consistency of the reporting so that we don't have missing
- 4 data; and that when we say substantiated case it means the
- 5 same thing everywhere.
- 6 To have the ability to not have to drop everything
- 7 to answer simple questions, to have the ability to answer
- 8 simple questions routinely, easily. And I would hope that
- 9 with something like this that takes most of the simple stuff
- 10 and just puts it right out there that everybody can have
- 11 access to.
- 12 I mean, I use the word the public, but it's the
- 13 people in the system. I think that -- I don't know, like
- 14 give everybody a homework assignment. Learn something about
- 15 the juvenile justice system in your county. I would love to
- 16 have more education at all levels.
- 17 I mean, probation officers can be given a little
- 18 bit of knowledge about, you know, how to think in terms of
- 19 numbers without getting frightened. Judges can probably be
- trained too, prosecutors, you know, defense counsel.
- 21 But in other ways too, I think, you know, it would
- 22 be nice to even just have education throughout the populous
- to have, you know, high schools know more about what the
- juvenile justice system is in their state.
- 25 MS. BENDER: Thank you. That's all I have, Your

- 1 Honor.
- 2 CHAIRMAN CLELAND: Okay. Mr. Legg.
- 3 BY MR. LEGG:
- 4 Q Could you explain to me just a little bit about the
- 5 entity that you work for, the National Center for Juvenile
- 6 Justice, just so we're clear as to what it is, I guess?
- 7 A The National Center for Juvenile Justice is a
- 8 private non-profit organization. We are the research
- 9 division of the National Council for Juvenile and Family
- 10 Court Judges. They are located in Reno, Nevada. We are
- 11 located in Pittsburgh.
- 12 We're located in Pittsburgh because Judge Maurice
- 13 Cohill, back in the early 70s when he was sitting on the
- juvenile bench, said, you know, the decisions that I'm
- 15 making and the lives of these kids are hugely important, and
- 16 I feel like I need to have some maybe research information
- 17 to help me make those decisions. What a concept, using
- 18 information to guide decision making.
- 19 And so he approached a council and said, I think
- that our membership organization ought to have a research
- 21 division. They said, sure, Maurice. You raise the money
- 22 for it. Go for it. He raised all the money in around
- 23 Pittsburgh, and that's why we're there today.
- 24 We've existed since 1973. The National Juvenile
- 25 Court Data Archive project that I mentioned, we obtained a

- 1 grant funding from the federal government in 1975, one year
- 2 after their existence. We probably -- about 60 percent,
- 3 maybe a little more, of our funding comes from the federal
- 4 government.
- 5 And we have contracts with Pennsylvania, with PCCD,
- 6 to do various things. We have funding from the MacArthur
- 7 Foundation and grants and contracts with other states to
- 8 help them do the job of juvenile justice a little better.
- 9 Q So is it fair to say that the National Center for
- 10 Juvenile Justice was created to be a data analyzing entity?
- 11 A I don't think that that was exclusively what the
- 12 intention was, but to have a research data and research --
- 13 yeah, research capacity to provide information to the
- 14 judges.
- 15 I don't know that initially the thought was to have
- us necessarily doing all the research, and we don't. We
- 17 look to other -- you know, research that others do and help
- 18 repackage it for the juvenile justice community.
- 19 O So is the National Center for Juvenile Justice
- 20 collecting data from across the country?
- 21 A We do for the juvenile court data project, yes.
- 22 Q And that would be data that was already maintained
- 23 by the states, and they turn it over to you?
- 24 A Exactly.
- 25 Q So you're not creating the criteria, or there's no

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1 special criteria that -- you take whatever they'll give you?
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- 2 A Right, exactly. We're unusual in that way. Most
- 3 national data collection systems have a form or, you know,
- 4 you have to give it to us like this. Probably a example
- 5 that you might be more familiar with, the FBI maintains the
- 6 Uniform Crime Reporting Program.
- 7 They have very specific requirements as to how
- 8 those data files need to be submitted and what the variables
- 9 need to be like. I've heard of states having their file
- 10 rejected because they did not distinguish -- in the victim
- 11 information for the homicide data that's collected, they
- 12 didn't distinguish common law marriage relationships from
- other marriage relationships as the structure requires.
- Ours is a voluntary system, like theirs is, but we
- 15 have no clout to tell people, you know, what they have to
- 16 do. We provide guidance to them, and it's, I think, amazing
- 17 because the project that -- that that started back in 19 --
- 18 you know, the 1920s, and as that project evolved there was a
- 19 reporting form. People were asked to provide a little bit
- of information on each and every case with a paper and a
- 21 pencil and send it in to the people at the federal
- 22 government that were doing the work at that time.
- 23 Because that system existed and states, counties
- 24 all around the country knew about it, when they first
- 25 started to automate they said, oh, well, let's just automate

- 1 this. And so there's a commonalty that has existed in
- 2 juvenile justice information systems that I would argue
- 3 hasn't existed on the adult side that in many ways we know
- 4 nationally much more about what happens with juvenile court
- 5 cases as they get processed, much more than we know about on
- 6 the adult side.
- 7 Q Given all this data that you're Center has
- 8 collected --
- 9 A Um-hum.
- 10 Q -- and has available to it, has this particular
- 11 entity taken any steps on its own to say perhaps we should
- 12 be a watch dog, and perhaps we should be doing something
- 13 with this data to try to make sure that we might see things
- that maybe the states aren't seeing?
- 15 In other words, have you done anything to say is
- 16 there another Luzerne County out there --
- 17 A No, I think --
- 18 Q -- in the United States?
- 19 A I think for us there is a distinction between our
- 20 use of data for research and understanding the relationships
- 21 between variables and that sort of thing and a difference
- 22 between that and a monitoring function. We do not do that.
- We are about to engage where we started work on a
- 24 project for the federal government to help them collect the
- 25 compliance monitoring data that states must collect for the

- 1 report to the federal government.
- 2 And in a way that makes me a little nervous because
- 3 I don't want people to be afraid to give me data. It's
- 4 completely voluntary. If I were to go and say look at this
- 5 state. They're terrible. They just wouldn't give me data
- 6 anymore.
- 7 Q I guess let me phrase it this way. Has your entity
- 8 considered in its research capacity researching whether or
- 9 not other states have situations that may be ripe for a
- 10 Luzerne County type of scenario? And I'm not saying that
- 11 you would necessarily go to that state and say they're a bad
- 12 state, but I would think that other citizens would welcome a
- 13 group coming in that has the type of data and welcome
- 14 knowledge that you have, and to say that, hey, you know, you
- 15 have a climate there that was similar to Luzerne County,
- 16 either having large number of waivers of counsel, high
- 17 placement rates, things that you have available to you or
- 18 potentially have available to you as an entity.
- 19 Has there been any discussion about perhaps we
- 20 should do, in terms of our research capacity, some type of
- 21 analysis of this data to provide the information that these
- 22 states might need to say, hey, we have a problem?
- 23 A Not like what you're talking about. We -- I think
- 24 the function that we're serving is to sort of provide
- 25 national baseline data in the juvenile court data archive.

- 1 We do not publish any data that identifies a state or a
- 2 county without getting their permission first. That's part
- 3 of the confidentiality agreement that we maintain with all
- 4 of our data providers.
- 5 So we're providing primarily national analyses, not
- 6 comparing states for those -- the court data. And -- but
- 7 that's providing folks a baseline of sorts where they can,
- 8 you know, compare themselves.
- 9 Now, we have from time to time done some reports
- 10 where we didn't identify the counties, but we showed that
- 11 there was a tremendous range in behavior. So some counties
- 12 detain at this rate, other counties are detaining at this
- 13 very low rate, which gives folks a sense. They can look at
- their own data then and go, woe, we're way up here. Do we
- 15 really want to be?
- 16 From time to time we have been asked by states to
- 17 conduct analyses to see whether they were doing something
- 18 unusual. We had a request once from the State of Maryland.
- 19 They had a new person in a key position, and she thought
- 20 that they were waiving too many cases to criminal court. So
- 21 we conducted an analysis to show them what kinds of cases
- 22 and, you know, what they were really doing. And then the --
- and she ended up deciding that they weren't.
- 24 But it gave them information for how they were
- 25 behaving, and then we pulled the data together from a number

- of other counties that were -- jurisdictions, I should say,
- 2 that had similar transfer rules, similar jurisdictions,
- 3 similar case load characteristics, and showed them how they
- 4 compared to that group.
- 5 Q Now, I looked at the material that you provided to
- 6 us in terms of the different types of, I guess, web-based
- 7 statistical --
- 8 A Um-hum.
- 9 tools that you've created. I didn't see
- 10 anything in there in terms of waiver of counsel. Is there
- 11 -- would there be --
- 12 A That is not a variable that is collected by every
- 13 place. The -- I mean, that's something that we could look
- 14 at to see if we have now enough of our data providers that
- 15 have that as -- as a key variable. If you're interested in
- 16 -- in that as a specific topic, I would recommend that you
- 17 look at some work that was done several years ago by Barry
- 18 Feld, who is an attorney in Minnesota looking at the work --
- 19 the situation in Minnesota and other places around the
- 20 country.
- 21 He used data that was collected by the archive. We
- 22 do make our data available for researchers, if they agree to
- 23 confidentiality conditions. He conducted a study because he
- 24 was concerned about waiver of counsel in Minnesota. And he
- 25 was looking not just in Minnesota.

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1 And it was interesting that he found that kids who
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- 2 had counsel were more likely to be placed out of their
- 3 homes. Being an attorney he could say things like, well,
- 4 maybe they just had a bunch of really bad attorneys. I
- 5 think it's a little different than that. It's the kids that
- 6 were likely to be placed were the ones that kept counsel.
- 7 Q But your -- your group would have some information
- 8 on waiver of counsel from other states?
- 9 A Yes. It's not something that we -- that is
- 10 included in our national estimates at the current time.
- 11 MR. LEGG: That's all I have, Mr. Chairman.
- 12 CHAIRMAN CLELAND: Mr. Listenbee.
- 13 BY MR. LISTENBEE:
- 14 Q I'd like to follow up on the questions that were
- 15 asked by Judge Cleland concerning the matrix that Dr. Sharp
- 16 talked about this morning.
- 17 A Okay.
- 18 Q With JCMS could we ask you or staff working for you
- 19 to give us a matrix with the following items on them:
- 20 Arrest data by county for Pennsylvania, diversion rates,
- 21 waiver of counsel rates, adjudication of delinquency rates,
- 22 disproportionate minority contact rates, placement rates
- other than private, program accountability rates like the
- 24 Florida report that you had here?
- 25 A That would be a no on the last one, but most of the

- 1 other ones I think yes. And actually the -- the
- 2 Pennsylvania data book that we put online has arrest rate by
- 3 county, and we also produced that slightly different numbers
- 4 at the -- you know, on the federal website. That's --
- 5 Q But could we ask that that could be combined in one
- 6 report? I have a couple of other -- community-based
- 7 placement accountability rates?
- 8 A The data that we have for Pennsylvania, I think we
- 9 have received once or twice a file that would allow us to do
- 10 recidivism kind of numbers. But that's not something that
- 11 we get on a regular basis.
- 12 Q Recidivism rates in general for juveniles?
- 13 A From that file it's possible to do that, yes.
- 14 Q And expungement of case rates?
- 15 A Expungement?
- 16 Q Of records, of juvenile records by county?
- 17 A I don't know if that's in the file. I don't think
- 18 so. It's not in there in its current form. That's correct.
- 19 I think lot of that is certainly possible, yeah.
- 20 Q And we could ask you to come up with a report that
- 21 we could then use along with other data? I'm not sure which
- 22 items we would actually use, but those kinds of things would
- 23 be readily available for the most part?
- 24 A Yeah. I think that the database that will sort of
- 25 be underneath this Easy Access, or whatever it ends up being

- 1 called, underneath this tool would allow that to happen in
- 2 the -- the way -- the way it exists now, if you wanted to
- 3 see a table that is by county and looking at those other
- 4 things.
- Now, this data -- the arrest data are in another
- 6 system. But yeah, those are all very possible things. The
- 7 arrest rates, you know, are part of the data book right now,
- 8 and you could look online and see county maps that give you
- 9 the rates within ranges at least.
- 10 Q But if we were looking for just one report?
- 11 A That has all that stuff, yeah, yeah.
- MR. LISTENBEE: All right. Thank you.
- 13 BY MR. HOROHO:
- 14 Q Judge, just one follow-up question then. How much
- 15 would all that cost? What would be the cost to create that
- 16 analysis?
- 17 A I don't know. The Easy Access tool that -- I mean,
- 18 we discussed a figure of about \$30,000 to figure out how to
- 19 extract the data to develop the online interface and to work
- 20 with CJJT & R so that they can then do that.
- 21 Certain enhancements to the whole system would
- 22 involve some additional costs depending on what -- you know,
- 23 what is needed. To pull together tables like that, what I
- 24 suggested to some -- a similar kind of request for
- 25 information that we had in our conference call for the

- 1 Female Services Committee the other day, there are technical
- 2 assistants monies available. We have a technical assistant
- 3 to juvenile court project.
- 4 We have that data analysis project that I
- 5 mentioned. I think that if this group were to make a
- 6 request, a formal request to the Office of Juvenile Justice
- 7 and Delinquency Prevention for certain things, not that we
- 8 would do that maybe all the time, but I mean if you want a
- 9 collection of things, and we can talk with other -- you
- 10 know, to let the agencies learn how to, you know, bundle
- 11 that together on a regular base, that there might not be any
- 12 cost at all. Your federal tax dollars at work.
- 13 CHAIRMAN CLELAND: Judge Woodruff.
- 14 BY JUDGE WOODRUFF:
- 15 Q Doctor, I know that you know Mr. Anderson in regard
- 16 to JCJC, and you've in the past indicated that you've worked
- 17 with the federal government and states. Do you work with
- agencies as well to corroborate with such as with the JCJC?
- 19 A We -- we have from time to time helped some of our
- 20 -- our state data providers do things like improve their
- 21 system or, you know, learn. Like they -- they want to have
- 22 enhancements to their information system. They don't know
- 23 what other people are doing, so that we would talk with them
- on a more agency specific basis, yeah.
- 25 Q In regard to the data that you receive, is your --

- 1 your data that you're receiving being provided from a
- 2 separate source than data such as JCJC acquires?
- 3 A In the -- in Pennsylvania?
- 4 Q Yes, yes.
- 5 A No. We're just getting the JCMS data. I think for
- 6 the detention report that I mentioned we did get a separate
- 7 file that was the detention admissions data.
- 8 Q Let me ask you this question. Is your agency
- 9 available if we were to -- or JCJC or the State of
- 10 Pennsylvania to provide you with additional data just to be
- 11 analyzed for Pennsylvania, would your agency be able to do
- 12 that?
- 13 A Oh, certainly. The Pennsylvania data book that we
- do maintain we go out and retrieve data files from many
- 15 different state agencies to -- you know, the things that are
- 16 there. There's health data and education data and lots of
- 17 things from different agencies, yes.
- JUDGE WOODRUFF: Okay. Thank you.
- 19 CHAIRMAN CLELAND: Mr. Mosee.
- 20 BY MR. MOSEE:
- 21 Q I can imagine that one of the hurdles that you have
- 22 to overcome with regard to comparing data on a national
- level is that sometimes things may be called apples in one
- 24 state and apples in another state, but you're really talking
- about apples and oranges?

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1 A Apples and dump trucks.
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- 2 Q For example, the definition of a juvenile --
- 3 A Um-hum.
- 4 Q -- is different from state to state. Do the
- 5 databases define the variables?
- 6 A We work very closely with our data providers all
- 7 around the country to try to understand their data as well
- 8 as they do. Sometimes we maybe find things in their data
- 9 that they were unaware of. You know, data glitches or
- 10 problems, things that we can help them solve.
- 11 But, yeah, we have a fairly good understanding of a
- 12 lot of the terminology. And the challenge for us, honestly,
- is to take all the, you know, data in Pennsylvania look
- 14 different than the data in Maryland and Ohio and New York
- 15 and California and Florida. We take it. We process it and
- 16 restructure it so that it's -- we kind of recode it into a
- 17 common format, which is by its very nature very, very
- 18 generic.
- 19 And so we have to understand their -- their
- 20 variables so that we are recoding things properly. That is
- 21 the bulk of what that project does.
- 22 Q And I guess my question goes to whether or not I,
- as somebody from Pennsylvania, am I going to be able to
- 24 understand the distinctions as a result of accessing the
- 25 data and the information in your database? Does it go into

- 1 descriptions of the substantive law and the definitions?
- 2 A We -- for the National Easy Access that we do
- 3 people are only looking at a national number. They can't
- 4 pick a state and look at it. But for some of the other
- 5 things that we do that are -- like arrest data are available
- 6 at the state and county level. Homicide data are available
- 7 at the state level.
- 8 And just to understand, if you're looking at your
- 9 own stuff compared to that national aggregate, which is like
- 10 putting everything in the blender, we also maintain a state
- 11 juvenile justice profiles where we describe a lot of those
- 12 differences and nuances. Certainly not all the details
- about state law, but what the upper age of jurisdiction is.
- 14 If there's a lower age specified what the transfer
- 15 provisions are, who manages probation, who manages the
- 16 training schools, what responsibilities does probation have,
- 17 what general -- you know, if there's a balanced and
- 18 restorative justice philosophy, what is going on in each
- 19 state so that people can understand why there's all this
- 20 variation going on.
- 21 MR. MOSEE: Thank you.
- 22 CHAIRMAN CLELAND: Doctor, thank you, very much.
- We appreciate your work?.
- 24 DR. SICKMUND: May I make one other comment because
- 25 it just occurred to me?

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1 CHAIRMAN CLELAND: Certainly.
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- 2 DR. SICKMUND: I guess when Ron Sharp was speaking
- 3 that, I mean, there's a lot of talk about money and how to
- 4 fund some things. And I think that if -- if you realize
- 5 that if you do a better job with the kids, with juvenile
- 6 justice, if your case outcomes are better, that will save a
- 7 lot of money.
- 8 And I just wanted to mention a study that was done
- 9 in South Carolina a number of years ago where they looked at
- 10 the juvenile court careers of kids from the time they first
- 11 showed up at court and followed them into the adult system.
- 12 And they followed them, I think, ultimately for like 11
- 13 years. And what they found was if they did a little bit
- 14 better with the kids that only ever got placed on probation,
- 15 if they reduced the recidivism rate for the probation
- 16 population by five percentage points, that the money that
- 17 would be saved in the long run was the equivalent of that
- 18 agency's annual budget.
- 19 So there's some -- if you are able to use data to
- 20 make better decisions, to do a better job with juvenile
- 21 justice, it will pay for itself. Thank you.
- 22 CHAIRMAN CLELAND: Doctor, thank you, very much.
- We'll be in recess until 1:00.
- 24 (Recess taken from 12:00 to 12:56.)
- 25 CHAIRMAN CLELAND: Good afternoon. We're ready to

1 resume the afternoon hearings of the Interbranch Commission

- on Juvenile Justice. And our first witness is Wendy
- 3 Luckenbill. Ms. Luckenbill, if you would please take the
- 4 oath.

5

- 6 WENDY LUCKENBILL, called as a witness, being duly
- 7 sworn, testified as follows:

- 9 MS. LUCKENBILL: I swear.
- 10 CHAIRMAN CLELAND: Please have a seat. Ms.
- 11 Luckenbill is the child policy coordinator for the Mental
- 12 Health Association of Pennsylvania and is here to testify
- 13 today about victim services involving juvenile crime. Mrs.
- 14 Luckenbill, go ahead.
- 15 MS. LUCKENBILL: Good afternoon. I want to thank
- 16 Chairman Cleland and the members of the Interbranch
- 17 Commission for the opportunity to testify and offer
- 18 recommendations related to the alleged Luzerne County
- 19 juvenile justice corruption and its implications, not only
- 20 for Luzerne County, but for the juvenile justice system in
- 21 our Commonwealth.
- 22 Specifically I am prepared to provide testimony and
- 23 recommendations on behalf of families and their children and
- 24 the Mental Health Association of Pennsylvania, which we call
- the MHAPA, and its 17 local affiliates, including our

- 1 affiliate in Northeastern Pennsylvania, the Advocacy
- 2 Alliance, which has been partnering with MHAPA in doing
- 3 outreach and support to the family and children victims of
- 4 the Luzerne County scandal.
- 5 Foremost I am here as a family peer advocate. My
- 6 work has taken me far from the days when I tried to get the
- 7 services and help I needed for my own children to little
- 8 avail.
- 9 Since then I have advocated for thousands of
- 10 families and their children directly helping them to
- 11 negotiate a dizzying maze of policies, programs, and
- 12 regulations to find services and fight for their children's
- 13 rights.
- 14 I am proud to have worked and partnered alongside
- 15 many exemplary leaders from all the child serving systems
- 16 whose work has bettered the lives of children and their
- 17 families and made the children's system more accessible and
- 18 effective, such as Judge Arthur Grim when I was the Child
- 19 and Adolescent Service System Program, we call that CASSP,
- 20 Family Partner in Berks County; at the state level with
- 21 champions like Connie Delmuth and Lenora Stern, who began
- the children's mental health system in Pennsylvania; and my
- 23 allies from the Pennsylvania juvenile justice system,
- 24 including Jim Anderson and Keith Snyder from the Juvenile
- 25 Court Judges' Commission, Mike Schneider and Jim Rieland

- 1 from the Pennsylvania Council of Juvenile Probation
- Officers, and Mike Pennington from the Pennsylvania
- 3 Commission on Crime and Delinquency, and attorneys Robert
- 4 Schwartz and Marsha Levick, and Lourdes Rosado of the
- 5 Juvenile Law Center. I am honored to collaborate with these
- 6 partners in the Models For Change work in Pennsylvania for
- 7 the last five years.
- I have taken the opportunity to watch the
- 9 Commission proceedings on the Pennsylvania Cable Network
- 10 broadcasts. The testimonies have given me pause and
- 11 sometimes sickened me, but in the end they have not
- 12 surprised me.
- 13 I have heard Judge Cleland and the Commission
- 14 repeatedly pose the question of how could so many people
- 15 have watched this abuse go on, year after year, and not come
- 16 forward, and not stopped it? To that point I want to first
- 17 testify that the stories from Luzerne County differ in scope
- 18 and not in kind from the myriad of stories from families
- 19 that I have heard over the last 20 years at the county,
- state, and national level.
- 21 At the very heart of these stories is an audacity
- 22 and complicity on the part of staff charged with serving
- families and their children across all the public child
- 24 serving systems to work against the stated goals of their
- 25 system, despite the presence of many professionals I have

1 met who daily strive with every fiber of their being to do

- 2 the right thing.
- 3 My experience has taught me that there are enough
- 4 professionals willing to violate or ignore the needs and
- 5 rights of those they are paid to serve that they do
- 6 undermine the capacity of the systems to function. And it
- 7 is not only individuals, but entire systems colluding to
- 8 stack the deck in the pursuit of cost containment, or ease
- 9 of administration, or validation of a personal viewpoint,
- 10 such as zero tolerance.
- 11 It is not just Luzerne County families who feel
- 12 like they have stepped through the looking glass. It is
- 13 most families who need help, and instead find that they are
- 14 interacting with systems designed to manage problems, not
- 15 support children and their families.
- I have been invited by the Commission to offer
- 17 recommendations which will help prevent a pervasive
- 18 violation of the public's trust and children's rights from
- 19 happening again, and to address ongoing systemic needs
- 20 related to the problems which this scandal has exposed.
- 21 MHAPA's recommendations are based not only on our
- 22 experience and thoughts, but also on the input we received
- during two family forums that MHAPA, in partnership with the
- 24 Advocacy Alliance, conducted in Luzerne County in August and
- 25 September of 2009.

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1 The recommendations are also based on input from
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- 2 family advocates and juvenile justice professionals from
- 3 across Pennsylvania that have worked with MHAPA since
- 4 September of 2007 as members of the Models For Change,
- 5 Pennsylvania Family Involvement Subcommittee, which I chair,
- 6 and which has now become the Pennsylvania Council of Chief
- 7 Juvenile Probation Officers, Balanced and Restorative
- 8 Justice Implementation Committee's Family Involvement Work
- 9 Group.
- 10 Finally, I am basing my recommendations on the
- 11 findings of the Family Involvement in Pennsylvania's
- 12 Juvenile Justice System monograph, which was published in
- November, 2009 jointly by John D. and Catherine T.
- 14 MacArthur's Models For Change and the Pennsylvania Balanced
- and Restorative Justice Implementation Committee.
- 16 So my recommendations are as follows: First, to
- 17 system accountability, which many people have talked about
- 18 over these proceedings. The system must be held to a higher
- 19 state -- standard of accountability and must provide
- 20 oversight with accompanying access to information and
- 21 redress for families and their children, professionals from
- the child serving system, and the community at large.
- 23 Accountability and redress will be improved by,
- 24 first, the creation of a state juvenile justice ombudsman.
- There's been discussion between the Pennsylvania Department

of Welfare and the Pennsylvania Legislature for a few years

- about some kind of child ombudsman being started in
- 3 Pennsylvania.
- 4 Many states have a children's ombudsman. We do
- 5 not. There must be an Office of the Ombudsman supported at
- 6 the state level which is able to assist any person with a
- 7 grievance or concern about the juvenile justice system and
- 8 its partners, to provide general information about rights
- 9 and policy to the public, and to facilitate or trigger an
- 10 investigation when needed, recommend resolutions, and report
- 11 to the three branches of government and the public at least
- 12 annually.
- 13 We need to expand the family and youth advocate
- 14 projects. There must be both family and youth advocates
- 15 accessible to all families and their children involved with
- 16 the juvenile justice system who can provide peer support,
- information, and help with concerns and grievances.
- 18 And we've heard many professionals say they didn't
- 19 know where to turn in Luzerne County to report the abuse.
- 20 But I must underscore that families don't have any idea
- 21 where to go for help.
- There are 30 counties in Pennsylvania that fund
- 23 trained family peer advocates. And Luzerne County is not
- 24 one. In fact, they've refused to institute that despite
- 25 overtures from our affiliate up there which serves the rest

- of the Northeastern Pennsylvania region.
- 2 These peer advocates provide support to families
- 3 across the child serving systems, including juvenile
- 4 justice. Chester County added a juvenile justice specific
- family peer advocate in 2009. Family peer advocates have
- 6 demonstrated convincingly that they are able to divert
- 7 children from intensive and costly services just by giving
- 8 families the support and information they need to
- 9 effectively partner with systems and services.
- 10 Additionally, currently the state funds MHAPA to
- 11 provide External Youth Advocates to state operated youth
- 12 development centers and youth forestry camps. These
- 13 advocates are critical outside eyes that help any youth that
- 14 is concerned about his or her conditions of confinement.
- 15 However, the state only funds two full-time staff
- 16 and two part-time staff to cover all seven facilities with
- 17 approximately 500 youth at any one time. Clearly this
- 18 skeleton staff cannot provide the level of supports these
- 19 youth and their families need. And in the advent of the
- 20 Federal Bureau of Juvenile Justice Statistics Report, which
- 21 was called Sexual Victimization in Juvenile Facilities
- 22 Reported by Youth, 2008 to 2009, and the serious concerns it
- 23 raised about the conditions at Cresson Secure Treatment
- 24 Unit, we must have more external advocate support for the
- youth in these state-operated facilities.

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1 Accountability also hinges on information.
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- 2 Families and their children must have access to sufficient
- 3 information which supports a meaningful involvement with and
- 4 promotes positive outcomes from their juvenile justice
- 5 experience.
- 6 If families and children do not understand the
- 7 basic principles, process, and purpose of juvenile justice,
- 8 they can't effectively engage with the system and the
- 9 services and opportunities it seeks to offer.
- 10 Conversely, when the system is not acting in the
- 11 best interest of the children and family, families must have
- 12 information on how to rectify this situation. To that end
- 13 the family involvement work group is being supported in this
- 14 last year of the MacArthur Foundation grant to develop a
- 15 resource guide to juvenile justice for families and a
- training curriculum on family involvement for juvenile
- justice professionals.
- 18 The curriculum initially will be offered to
- 19 juvenile probation officers and subsequently adapted for all
- 20 juvenile justice system professionals, including judges and
- 21 providers. We will need the system's support to disseminate
- 22 both activities fully as well as to continue this work in
- 23 future years and to expand this work to informational
- 24 materials and activities targeted to youth and families.
- 25 My second recommendation focuses on evidence based

- 1 practices. We have to commit to evidence based practice.
- 2 The Pennsylvania juvenile justice system has committed to
- 3 evident based programs, which is why we were invited to
- 4 become the first Models For Change state by the MacArthur
- 5 Foundation.
- 6 As the Foundation support ends, and in partnership
- 7 with the Pennsylvania Commission on Crime and Delinquency,
- 8 we are expanding the capacity of Pennsylvania to develop,
- 9 implement, and support evidence based practice at the local
- 10 level through the development of two evidence based practice
- 11 center.
- 12 We need to ensure these centers are embedded in the
- 13 system and that all partners see their existence as critical
- 14 to quality and cost effective as well as outcome effective
- 15 juvenile justice programs.
- 16 In addition, these centers must address and promote
- 17 programs of practices that support family and youth
- 18 partnerships with the juvenile justice system. There is a
- 19 growing body of research that clearly establishes that such
- 20 practice is highly effective in producing good outcomes from
- 21 the youth, family, and community.
- 22 Pennsylvania is already implementing such practices
- 23 at the local level, including mental health and drug courts
- for youth, family group decision making, and evening
- 25 reporting centers that divert youth from placement. We need

1 to eliminate non-evidence based practices, including zero

- 2 tolerance.
- 3 The Commission should identify evidence based
- 4 alternatives to the zero tolerance philosophy that schools
- 5 in Luzerne County used and which contributed significantly
- 6 to the abuses. I want to highlight one evidence based
- 7 practice that is from the education and not the juvenile
- 8 justice system, as this practice directly addresses the
- 9 issue of zero tolerance.
- 10 This practice is called Positive Behavioral
- 11 Interventions and Supports, and is currently being
- 12 implemented in many Pennsylvania schools. This practice is
- 13 supported by the federal government as a school climate
- 14 organizational framework that supports positive behavior in
- 15 all children.
- 16 The Technical Assistance Center on Positive
- 17 Behavioral Interventions and Supports has been established
- 18 by the Office of Special Education Programs, US Department
- 19 of Education, to give schools capacity building information
- and technical assistance for identifying, adapting, and
- 21 sustaining effective school-wide disciplinary practices.
- 22 Currently the proliferation of this practice, and
- 23 there's a list of over 100 schools waiting to begin it,
- 24 which this practice substantially improves the disciplinary
- 25 climate in school and reduces or even eliminates a need for

- 1 most police and juvenile justice interaction, our ability to
- 2 proliferate is limited only in our ability to provide
- 3 trainers to the schools.
- 4 If we want to address the roots of zero tolerance
- 5 and the school to jail pipeline, this is the solution that
- 6 we have been searching for. The state has a Positive
- 7 Behavioral Supports Leadership Team that meets monthly and
- 8 has members from the Department of Education, schools that
- 9 are implementing the practice, private providers,
- 10 HealthChoices Managed Care, and the advocacy community.
- 11 We need to ensure least restrictive, appropriate,
- 12 and effective educational outcomes. Of significant note one
- 13 final solution that the courts and probation offices have
- 14 relied on heavily for over 15 years has been the schools for
- 15 disruptive youth or alternative education schools.
- 16 I must bring to the Commission's attention that
- 17 these schools are not evidence based. And, in fact, the
- 18 state does not collect sufficient outcome data. We did not
- 19 know what, where, or how students who attend these schools
- 20 end up in the short or the long term.
- 21 Programs are promoted and funded on purely
- 22 anecdotal or loosely connected data. Families consistently
- 23 report that these schools are used as containment, and that
- 24 the segregation with other troubled students and poor
- 25 instructional standards, which I'll note includes reduced

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1 school hours and reduced qualifications for the teachers
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- 2 that staff it, these poor instructional standards doom their
- 3 children to reduced futures.
- 4 At the least the Commission needs to request a full
- 5 and exhaustive reporting to occur where children are in
- 6 segregated and restricted educational settings and ensure
- 7 that when the courts and the juvenile probation offices
- 8 include these schools in children's plans they can ensure
- 9 that this is the most effective and appropriate educational
- 10 option for the child.
- 11 We need to make a full commitment to evidence based
- 12 practices in court practice. Along with the commitment to
- 13 evidence based programs and practices, the juvenile justice
- 14 system needs to recommit to the prohibition of policies and
- 15 regulations which are not in accord with positive and
- 16 rational outcomes.
- 17 We should not fund things that do not work. Even
- 18 judges should not have the power to order responses to a
- 19 child that are based on whims and not wisdom. The juvenile
- 20 justice system should prohibit many of the court processes
- 21 that victimized the children of the Luzerne County scandal
- 22 and were counter to good and evidence based practice,
- including depravation of effective, adequate legal counsel,
- the shackling of children as a means to humiliate and break
- 25 them and as an inappropriate substitution for effective and

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1 humane safety measures, the forced medication and
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- 2 inappropriate mental and physical health treatment of the
- 3 child, and the confinement of children where other safe and
- 4 effective alternatives exist or should be developed.
- 5 The third recommendation I make has to do
- 6 specifically with a commitment to family involvement. The
- 7 juvenile justice system must adopt and commit to family
- 8 involvement as a driving principle for quality effective
- 9 system reform.
- 10 The family involvement work group has been engaging
- 11 the juvenile justice advisory structure and the larger
- 12 juvenile justice system community in supporting its concepts
- 13 and recommendations. The monograph's publication comes at a
- 14 time when Pennsylvania needs to express its commitment not
- 15 only to youth in the juvenile justice system, but to the
- 16 families who up until recently have been invisible and
- 17 neglected partners to their child's care and rehabilitation.
- 18 In 2007 the Pennsylvania Balanced and Restorative
- 19 Justice Implementation Committee reviewed and revised their
- original strategic plan adding a new goal, which is to
- 21 develop a family involvement focus within the balanced and
- 22 restorative justice model.
- Following the endorsement of this goal the
- 24 Implementation Committee invited the Models For Change
- 25 Family Involvement Subcommittee to serve as their family

- 1 involvement work group immediately and post-MacArthur
- 2 funding. I am working with a small team from the work group
- 3 to provide ongoing updates and information on the family
- 4 involvement work to the Pennsylvania Commission on Crime and
- 5 Delinquency, Juvenile Justice Delinquency and Prevention
- 6 Committee, the JJDPC, and this team has been invited to
- 7 present a two-year plan to the JJDPC in February, which will
- 8 propose a time line of implementation activities for the
- 9 Committee to oversee and support.
- 10 The findings and recommendations from the monograph
- 11 serve as a foundational blueprint for the juvenile justice
- 12 system, and specifically it addresses the changes needed to
- 13 reduce the likelihood that a juvenile justice process can
- 14 exist that tramples over the rights and best interests of
- 15 the youth and the families it is serving.
- There's related findings from the Family
- 17 Involvement in Pennsylvania's Juvenile Justice System
- 18 Monograph. I supplied copies to the Commission members, and
- 19 I hope this document will serve to inform the
- 20 recommendations that I have shared.
- 21 To that end I want to point out specific sections
- 22 within the monograph that address the testimony I have
- 23 offered.
- 24 The sections cite recommendation topics of building
- 25 respect through communication, which is on page 13;

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1 increasing family involvement at the local level, page 16;
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- 2 and supporting family focus at the state level, which is on
- 3 page 18.
- I want to thank you for your commitment to
- 5 improving the juvenile justice system to better serve
- 6 Pennsylvania's youth and to ensure that we do more to
- 7 prevent system abuses.
- 8 To end I want to share a quote from the United
- 9 States Declaration of Independence that my one son shared
- 10 with me as we were discussing the resolution of the Luzerne
- 11 County problems.
- 12 Prudence, indeed, will dictate that governments
- 13 long established should not be changed for light and
- 14 transient causes; and accordingly, all experience has shown
- 15 that mankind are more disposed to suffer, while evils are
- sufferable, than to right themselves by abolishing the forms
- 17 to which they are accustomed.
- 18 But when a long train of abuses and usurpations,
- 19 pursuing invariably the same object evinces a design to
- 20 reduce them under absolute despotism, it is their right and
- 21 it is their duty to throw off such government and to provide
- 22 new guards for their future security.
- 23 CHAIRMAN CLELAND: Thank you.
- MS. LUCKENBILL: Thank you.
- 25 CHAIRMAN CLELAND: Questions? Ms. Bender.

- 1 BY MS. BENDER:
- 2 Q Thank you, very much, Ms. Luckenbill, for being
- 3 here with us today. I'm interested in the family and youth
- 4 advocate positions that you were talking about. You said
- 5 they are 30 counties right now?
- 6 A Yes.
- 7 Q How are those people prepared to assume that
- 8 position?
- 9 A They are homegrown and supported through an
- 10 informal network, which I try to support, but we don't have
- 11 a formal training or outreach program. But I know all those
- 12 advocates, and most of them have been there for a long time,
- 13 five, ten years. A lot of them learn on the ground, but you
- 14 can't advocate for a child without eventually learning all
- the systems, and that's how they're grown.
- 16 Q And is any data collected on the number of people
- 17 they see or the types of cases they handle or the outcomes
- 18 of those cases?
- 19 A I think that varies from project to project. Every
- one of them is funded a little bit differently. Some are
- 21 funded through all the child serving systems pooling money.
- 22 Some are funded just purely through foundational grants.
- 23 And others are funded through a specific initiative like the
- 24 Chester County through their system of care work.
- 25 Some collect a lot of data. Other ones it's a very

- 1 informal situation. Some are part time. Like the woman in
- 2 Huntingdon, Juniata, and Mifflin is part time for three
- 3 counties and serves adults and children.
- 4 So it's very -- it's very unregulated. It's very
- 5 informal. And people generally are there because of the
- 6 passion that they feel to have people not experience what
- 7 they have experienced. And that's one of the reasons that
- 8 when I talked about evidence based practice, I think it's
- 9 critical if we're going to really look at this service that
- 10 we know anecdotally looks like it works.
- 11 We really need to codify it. In effect, Federation
- 12 of Families for Children's Mental Health, who works at the
- 13 national level, has undergone a two year study with the
- 14 federal government because these little pockets of advocacy
- 15 has grown up all over the country and nobody's really
- 16 organized them into a sophisticated approach and practice.
- 17 Q And is the same for the external advocates that
- 18 serve the youth development centers, are they trained in any
- 19 way?
- 20 A They're trained by MHAPA. We have a curriculum
- 21 that we developed.
- 22 Q And how many people -- how many children do they
- 23 serve in the facilities?
- 24 A There's 500 at any one time.
- 25 O Do you know how many per year though they would

- 1 actually provide services for?
- 2 A I don't have that data, but I could get it to you
- 3 because we report it to the state, all our encounter data.
- 4 Q And how do the children access that, those
- 5 advocates?
- 6 A They can request to speak to the advocates when
- 7 they're on site. They can make an appointment. The
- 8 advocates also move through the population and just casually
- 9 engage with the residents. And also the kids can make a
- 10 request to talk to them by phone.
- 11 MS. BENDER: Thank you. Thank you, Your Honor.
- 12 CHAIRMAN CLELAND: Judge Woodruff.
- 13 BY JUDGE WOODRUFF:
- 14 Q Ma'am, I'm looking at your commitment to family
- 15 involvement -- commitment to family involvement, and I note
- 16 that you have family focus listed here. Is -- is that
- 17 commitment that you talk about part of, I guess, the court
- 18 system use of organizations or projects like family group
- 19 decision making? Is that what you're talking about?
- 20 A Yes, exactly.
- 21 Q Those types of programs?
- 22 A Exactly. Multisystemic therapy. A lot of the new
- 23 practices that are coming along really hinge on including
- 24 the family as part of the decision making and implementation
- of the service.

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O Okay. And I -- this is something that's fairly
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- 2 recent to be used. You're requesting or recommending that
- 3 those type of programs be expanded?
- 4 A Yes.
- 5 JUDGE WOODRUFF: Okay. Thank you.
- 6 CHAIRMAN CLELAND: Mr. Horoho.
- 7 BY MR. HOROHO:
- 8 Q Ms. Luckenbill, you talked in your -- today in your
- 9 report you mentioned one of the evidence based practices
- 10 that would avoid the zero tolerance is a practice called
- 11 positive behavioral intervention and supports?
- 12 A Yes.
- 13 Q Is that organized, and has that been implemented by
- 14 the Pennsylvania Department of Education, or --
- 15 A That's one of the programs that we see being
- 16 implemented under that larger concept that Dr. Zahorchak
- 17 talked about yesterday, the wellness and resiliency
- 18 initiative.
- 19 So this is -- this -- wellness and resiliency is a
- 20 philosophy. PBI, or positive behavioral interventions, and
- 21 supports is an actual evidence based framework that allows
- 22 you to make that operationalized in the school.
- Q Okay. And so is that a -- is that a statewide type
- of group, or is that something within the Department that
- 25 Secretary Zahorchak kind of puts together for schools?

- 1 A That is being operated under what we call PTAN.
- 2 It's is the Pennsylvania Training -- it's the training and
- 3 technical arm of the Department of Education. They've been
- 4 implementing it. They've been growing it through the
- 5 intermediate units and local schools. They've been
- 6 providing a network of trainers to help schools initiate it.
- 7 And because of that waiting list that I just
- 8 mentioned, which is probably more than 100 schools, there's
- 9 also private practitioners who are going into the schools
- 10 and training. Basically you need someone to teach the
- 11 school how to do it.
- 12 So there is very little cost to the school except
- 13 the amount of time that the teachers need to participate in
- 14 the training and then oversight. Because it's not just a
- one-time training. It's training and coaching.
- 16 Q And you talk about part of -- member of the
- 17 leadership, members of the Department of Education,
- 18 HealthChoices Managed Care, advocacy community. Are any
- 19 representatives of the juvenile court system part of the --
- 20 this leadership team?
- 21 A They are not.
- 22 Q I know that the Secretary and a group of us talked
- about maybe as a recommendation getting a small group from
- 24 the Secretary of Education's office along with the juvenile
- 25 court system. This might be one of those groups?

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1 A This would be a wonderful place. And I've actually
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- 2 been trying to sell it to my friends in juvenile justice,
- 3 and I -- we haven't pulled anybody over yet. But definitely
- 4 the juvenile justice community really needs to be aware of
- 5 PBIS. Because the empirical data is riveting.
- 6 What's more exciting is to talk -- for me is to
- 7 talk to people that are implementing two, three months in
- 8 their schools, and this is -- there's folks in Philadelphia.
- 9 And, in fact, where it intersects, and I see with the
- 10 juvenile justice system, is in Berks County as we
- 11 implemented Models For Change we focused on disproportionate
- 12 minority contact.
- 13 And Judge Grim organized a really vital and vibrant
- 14 community initiative to deal with that, and we got very far
- 15 along. And what everybody said was the final hurdle was
- 16 schools. Because we can -- they were able to affect every
- 17 -- the approaches to kids within the community, but they
- 18 couldn't affect what was happening in Reading School
- 19 District.
- 20 And so MacArthur Foundation is actually funding the
- 21 implementation of PBIS in the Reading School District right
- 22 now, and we should see some very different things coming out
- of Reading because of that.
- Q Now, earlier in your report you -- you write, my
- 25 experience has taught me that there are enough professionals

- 1 willing to violate or ignore the needs and rights of those
- 2 that are paid to serve that they do undermine the capacity
- 3 of the systems.
- 4 Are you aware of any other juvenile court system in
- 5 any of the other 66 counties that have -- that are comprised
- 6 of professionals who are willing to violate or ignore the
- 7 needs and rights of juveniles?
- 8 A I'm not aware of any more. As I said, it varies in
- 9 scope, not in kind. So certainly the -- what happened in
- 10 Luzerne County or an entire school -- an entire juvenile
- 11 justice system was compromised. That's -- that's unique to
- my experience.
- 13 However, one of the things that we did for the
- 14 family involvement monograph was to convene focus groups.
- 15 And several of those focus groups were for families and
- 16 youth. And the stories that we heard were similar to what
- 17 happened in Luzerne County.
- 18 And I've included just a couple focus group
- 19 comments in the monograph. I'd be happy to provide all the
- 20 family comments to this Commission if it would -- if it
- 21 would be illustrative.
- 22 Because what families said is my child was taken
- out of the courtroom, and I didn't know where he was for a
- 24 month, and nobody would return my phone call. Or, you know,
- they didn't like me and my kid, and so he was going out.

- 1 You know, stuff like that.
- 2 The deprival -- the denial of counsel, I haven't
- 3 heard that. Families haven't told that to me. But juvenile
- 4 justice systems really hinge on that individual that a
- family's interacting with. And it really varies not only
- from county to county, but within a department who you're
- 7 talking to. It can be night and day between one juvenile
- 8 probation officer and another.
- 9 Q I would be interested in -- we would be interested
- in receiving that information, because we're looking for any
- other, I guess, hot spots or other places in and around the
- 12 Commonwealth that would be on the verge of having abuses
- 13 like the juvenile court system and what happened in Luzerne
- 14 happen to them. You're not aware that there are any on the
- 15 verge of --
- 16 A No.
- 17 Q Okay.
- 18 A I don't think there's any other pervasive
- 19 violations, but I think there's lots of places where a
- 20 parent will say, I don't think that placement is -- if
- 21 they're able to even speak in court, they'll say, I think
- 22 that placement is to the detriment of my child. And the
- 23 court or the juvenile probation office is not interested in
- 24 that opinion. Or a child is placed in some kind of
- 25 residential setting without their medication or put on a

- 1 medication that the family knows is just going to make that
- 2 child have more behavioral difficulties because they've
- 3 already been on that medication in the past. And yet their
- 4 concerns are overrided or ignored. So -- so we're not a
- 5 perfect system yet.
- 6 MR. HOROHO: Thank you, very much.
- 7 BY MR. LISTENBEE:
- 8 Q Just one question. Ms. Luckenbill, what can you
- 9 tell us about the -- what families say about their
- 10 interactions with counsel appointed by the court to
- 11 represent them, the public defenders or private counsel?
- 12 A Well, I think generally families are very concerned
- 13 about their represent -- the representation of their child
- 14 because that counsel is appointed to represent them. He's
- 15 -- he or she is appointed to represent their child.
- And I don't think that it's necessarily a
- 17 deliberate effort to disrespect the family. I think that
- 18 it's high case loads, and I think it's -- it's the confines
- 19 of the process that my experience with the families that
- 20 I've worked with has been that when they meet the defense
- 21 attorney it's walking into the courtroom, and they haven't
- 22 had an initial discussion with the counsel.
- The counsel isn't aware of many of the concerns the
- 24 family has about long term needs of their child. And
- 25 there's -- there's no capacity for the family to share in

- 1 what should be a group decision making. And so, therefore,
- 2 I think a really good question is why don't we use family
- 3 group decision making more and that kind of group -- group
- 4 process and group thing?
- 5 We were talking earlier, Mr. Allen said -- asked a
- 6 question about what if there was a team of people making
- 7 those decisions and looking at the evaluations, and it
- 8 struck me that nobody -- nobody thought about involving the
- 9 families.
- 10 And one of the striking things that we found in our
- 11 monograph is that by the time a family and a youth gets to
- 12 the point where they're involved with the court, there may
- 13 be a lot of bad feelings on everybody's side. And it isn't
- 14 an easy thing to get the family to the table. And that's
- 15 why we need a sophisticated approach so we can facilitate
- 16 effective partnership between everybody who's working for
- 17 the child.
- 18 And if a family -- Mr. Schwartz yesterday said many
- 19 families want their kids involved in court and want their
- 20 kids put away because they see that as an answer, and they
- 21 see that as an answer because they don't have the
- 22 information to know there's another way to approach a child.
- 23 Q Do you have comments about counsel in the reports
- that you referred to Mr. Horoho?
- 25 A I do have some, yeah.

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               Can you send us those as well?
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               Yes.
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               MR. LISTENBEE: Thank you.
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               CHAIRMAN CLELAND: Ms. Luckenbill, thank you, very
 5
     much.
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               MS. LUCKENBILL: You're welcome.
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               CHAIRMAN CLELAND: For your appearance and your
 8
      testimony here today and the work that you have been doing.
 9
     And we appreciate your appearing and offering your
      suggestions and ideas. Thank you, very much.
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              MS. LUCKENBILL: Thank you, very much.
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               CHAIRMAN CLELAND: This Commission will stand
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     adjourned now until our next hearing, which will begin at
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      9:00 on Monday, February 1st here in Harrisburg. And we
     will then meet also on February 2nd, returning to
15
     Wilkes-Barre on February 25th. We're adjourned.
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               (Whereupon, the hearing was adjourned at 1:33.)
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1	I hereby certify that the proceedings and evidence
2	are contained fully and accurately in the notes taken by me
3	on the hearing of the above cause, and that this is a
4	correct transcript of the same.
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9	Date Donna E. Gladwin, RPR
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